

PUBLIC DISCLOSURE COPY

Form **990**

Department of the Treasury  
Internal Revenue Service

# Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2021**

Open to Public  
Inspection

**A** For the 2021 calendar year, or tax year beginning **JUL 1, 2021** and ending **JUN 30, 2022**

**B** Check if applicable:

- ☐ Address change  
☐ Name change  
☐ Initial return  
☐ Final return/terminated  
☐ Amended return  
☐ Application pending

**C** Name of organization

**THE EMILY KRZYZEWSKI FAMILY LIFE CENTER, INC.**

Doing business as **EMILY K CENTER**

Number and street (or P.O. box if mail is not delivered to street address)

**904 WEST CHAPEL HILL STREET**

Room/suite

City or town, state or province, country, and ZIP or foreign postal code

**DURHAM, NC 27701-3060**

**F** Name and address of principal officer: **ADAM EIGENRAUCH**

**SAME AS C ABOVE**

**D** Employer identification number

**56-2230469**

**E** Telephone number

**919-680-0308**

**G** Gross receipts \$

**3,724,516.**

**H(a)** Is this a group return

for subordinates? ☐ Yes ☒ No

**H(b)** Are all subordinates included? ☐ Yes ☐ No

If "No," attach a list. See instructions

**H(c)** Group exemption number ▶

**I** Tax-exempt status: ☒ 501(c)(3) ☐ 501(c)( ) (insert no.) ☐ 4947(a)(1) or ☐ 527

**J** Website: ▶ **WWW.EMILYK.ORG**

**K** Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other ▶

**L** Year of formation: **2000**

**M** State of legal domicile: **NC**

**Part I Summary**

Activities & Governance	1	Briefly describe the organization's mission or most significant activities: <b>EQUIPPING STUDENTS TO COMPLETE HIGHER EDUCATION, CONNECT TO CAREERS, AND BECOME AGENTS OF CHANGE.</b>		
	2	Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	3	Number of voting members of the governing body (Part VI, line 1a)	3	21
	4	Number of independent voting members of the governing body (Part VI, line 1b)	4	20
	5	Total number of individuals employed in calendar year 2021 (Part V, line 2a)	5	70
	6	Total number of volunteers (estimate if necessary)	6	165
	7	a	Total unrelated business revenue from Part VIII, column (C), line 12	7a
b		Net unrelated business taxable income from Form 990-T, Part I, line 11	7b	0.
Revenue	8	Contributions and grants (Part VIII, line 1h)	Prior Year	Current Year
	9	Program service revenue (Part VIII, line 2g)	2,272,093.	2,970,315.
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	20,012.	46,205.
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	532,711.	158,108.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	-7,706.	214,762.
Expenses	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	2,817,110.	3,389,390.
	14	Benefits paid to or for members (Part IX, column (A), line 4)	7,014.	13,283.
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	0.	0.
	16a	Professional fundraising fees (Part IX, column (A), line 11e)	1,782,549.	1,894,160.
	b	Total fundraising expenses (Part IX, column (D), line 25) ▶ <b>412,964.</b>	3,000.	0.
	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	681,236.	835,852.
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	2,473,799.	2,743,295.
	19	Revenue less expenses. Subtract line 18 from line 12	343,311.	646,095.
Net Assets or Fund Balances	20	Total assets (Part X, line 16)	Beginning of Current Year	End of Year
	21	Total liabilities (Part X, line 26)	20,570,488.	20,182,239.
	22	Net assets or fund balances. Subtract line 21 from line 20	88,169.	102,105.
			20,482,319.	20,080,134.

**Part II Signature Block**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

**Sign Here** ▶ Signature of officer *Brandie Fintchre* Date **11/4/21**  
▶ **BRANDIE FINCHRE, TREASURER**  
Type or print name and title

**Paid Preparer Use Only**  
Print/Type preparer's name **AMANDA ADAMS** Preparer's signature *Amanda Adams* Date **2022.11.02** Check if self-employed ☐ PTIN **P00748038**  
Firm's name ▶ **CHERRY BEKAERT LLP** Firm's EIN ▶ **56-0574444**  
Firm's address ▶ **300 MORRIS STREET, SUITE 260**  
**DURHAM, NC 27701** Phone no. **919-383-8585**

May the IRS discuss this return with the preparer shown above? See instructions ☒ Yes ☐ No

THE EMILY KRZYZEWSKI FAMILY LIFE  
CENTER, INC.

Form 990 (2021)

56-2230469 Page 2

**Part III** Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III ☒ X

- 1 Briefly describe the organization's mission:  
QUALITY EDUCATIONAL EXPERIENCES ARE ESSENTIAL TO PREPARING STUDENTS FOR THE FUTURE, YET SYSTEMIC BARRIERS CREATE PRONOUNCED DISPARITIES IN EDUCATIONAL OPPORTUNITIES AND OUTCOMES. THE EMILY KRZYZEWSKI CENTER, A NONPROFIT ORGANIZATION IN DURHAM, NORTH CAROLINA, IMPLEMENTS FOUR
- 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No  
If "Yes," describe these new services on Schedule O.
- 3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No  
If "Yes," describe these changes on Schedule O.
- 4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.
- 4a (Code: ) (Expenses \$ 1,552,278. including grants of \$ 13,283. ) (Revenue \$ )  
THE CENTER OPERATES FOUR PROGRAMS THAT ARE ALL ALIGNED WITH THE GOAL OF PROVIDING ACADEMIC SUPPORT, COLLEGE READINESS AND COLLEGE COMPLETION SUPPORT FOR STUDENTS WHO FACE THE MOST PRONOUNCED BARRIERS TO SUCCESSFULLY NAVIGATING AND COMPLETING HIGHER EDUCATION. OUR THREE ENROLLMENT-BASED K TO COLLEGE PROGRAMS ARE DESCRIBED BELOW.
- THE PIONEER SCHOLARS PROGRAM ENSURES THAT OUR ELEMENTARY AND MIDDLE SCHOOL STUDENTS ARE BUILDING THEIR ACADEMIC AND PERSONAL LEADERSHIP SKILLS, ACHIEVING IN SCHOOL, AND LAYING THE FOUNDATION FOR FUTURE COLLEGE SUCCESS. DURING THE 2021-22 ACADEMIC YEAR, A TOTAL OF 76 STUDENTS PARTICIPATED IN THE PIONEER SCHOLARS, INCLUDING 35 ELEMENTARY STUDENTS AND 41 MIDDLE SCHOOL STUDENTS. THE PROGRAM OPERATED IN PERSON
- 4b (Code: ) (Expenses \$ 301,151. including grants of \$ ) (Revenue \$ )  
THE EMILY K CENTER'S GAME PLAN: COLLEGE PROGRAM PROVIDES POST-SECONDARY INFORMATION, ADVISING AND SUPPORT TO HIGH SCHOOL STUDENTS IN DURHAM THROUGH STRONG PARTNERSHIPS WITH OUR LOCAL SCHOOL DISTRICT AS WELL AS LOCAL COMMUNITY BASED ORGANIZATIONS. THROUGH THIS PROGRAM, WE ARE ABLE TO CONTRIBUTE TO BOTH THE DISTRICT'S AND THE CENTER'S SHARED GOAL OF ENSURING THAT ALL STUDENTS HAVE EQUITABLE ACCESS TO THE INFORMATION AND SUPPORT THEY NEED TO PURSUE THEIR POSTSECONDARY GOALS. STUDENTS WHO WILL BE THE FIRST IN THEIR FAMILY TO ATTEND COLLEGE, WHO COME FROM LOW INCOME FAMILY BACKGROUNDS, AND WHO ARE MEMBERS OF RACIAL/ETHNIC GROUPS THAT ARE UNDER-REPRESENTED IN HIGHER EDUCATION ARE THE TARGET POPULATION FOR THIS PROGRAM, ALTHOUGH ANY STUDENT WHO RESIDES IN DURHAM AND/OR ATTENDS A DURHAM PUBLIC SCHOOLS HIGH SCHOOL CAN ACCESS THE
- 4c (Code: ) (Expenses \$ 173,509. including grants of \$ ) (Revenue \$ 46,205. )  
IN ADDITION TO COLLEGE ACCESS PROGRAMMING, THE CENTER ENHANCES THE IMPACT OF LOCAL ORGANIZATIONS THROUGH FACILITY PARTNERSHIPS BY SERVING AS A HOME AND RESOURCE FOR NONPROFITS, SCHOOLS, AND COMMUNITY GROUPS AS THEY CONVENE, LEARN, AND GROW. TRADITIONALLY, THE CENTER HAS PARTNERED WITH APPROXIMATELY 40 PARTNERS ANNUALLY AND PROVIDES SPACE FOR FREE TO OVER 90% OF THESE PARTNERS, RESULTING IN SIGNIFICANT RENTAL SAVINGS FOR THESE ORGANIZATIONS. DUE TO THE COVID-19 PANDEMIC, THE FACILITY USAGE DURING 2021-22 WAS MORE LIMITED, BUT WE CONTINUED TO SERVE TWO SCHOOLS ONSITE AND WORK WITH A NUMBER OF FACILITY PARTNERS BOTH ONSITE AND VIRTUALLY. DURING THIS PERIOD WE ALSO INVESTED IN FACILITY UPGRADES TO BETTER SERVE OUR PARTNERS AS WE RETURN TO MORE REGULAR ONSITE PARTNERSHIPS.
- 4d Other program services (Describe on Schedule O.)  
(Expenses \$ including grants of \$ ) (Revenue \$ )
- 4e Total program service expenses ► 2,026,938.

Form 990 (2021)

**THE EMILY KRZYZEWSKI FAMILY LIFE  
CENTER, INC.**

Form 990 (2021)

56-2230469 Page **3**

**Part IV Checklist of Required Schedules**

	Yes	No
<b>1</b> Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	<b>X</b>	
<b>2</b> Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ? See instructions	<b>X</b>	
<b>3</b> Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>		<b>X</b>
<b>4</b> <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>		<b>X</b>
<b>5</b> Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? <i>If "Yes," complete Schedule C, Part III</i>		<b>X</b>
<b>6</b> Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>		<b>X</b>
<b>7</b> Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>		<b>X</b>
<b>8</b> Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>		<b>X</b>
<b>9</b> Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>		<b>X</b>
<b>10</b> Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i>	<b>X</b>	
<b>11</b> If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.		
<b>a</b> Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	<b>X</b>	
<b>b</b> Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>		<b>X</b>
<b>c</b> Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>		<b>X</b>
<b>d</b> Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>		<b>X</b>
<b>e</b> Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>	<b>X</b>	
<b>f</b> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	<b>X</b>	
<b>12a</b> Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>	<b>X</b>	
<b>b</b> Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>		<b>X</b>
<b>13</b> Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>		<b>X</b>
<b>14a</b> Did the organization maintain an office, employees, or agents outside of the United States?		<b>X</b>
<b>b</b> Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>		<b>X</b>
<b>15</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>		<b>X</b>
<b>16</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>		<b>X</b>
<b>17</b> Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I. See instructions</i>		<b>X</b>
<b>18</b> Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	<b>X</b>	
<b>19</b> Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>		<b>X</b>
<b>20a</b> Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>		<b>X</b>
<b>b</b> If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		
<b>21</b> Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>		<b>X</b>



**THE EMILY KRZYZEWSKI FAMILY LIFE  
CENTER, INC.**

Form 990 (2021)

56-2230469 Page **4**

**Part IV Checklist of Required Schedules** *(continued)*

	Yes	No
<b>22</b> Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	<b>22</b> X	
<b>23</b> Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	<b>23</b>	X
<b>24a</b> Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>	<b>24a</b>	X
<b>b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	<b>24b</b>	
<b>c</b> Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	<b>24c</b>	
<b>d</b> Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	<b>24d</b>	
<b>25a</b> <b>Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	<b>25a</b>	X
<b>b</b> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	<b>25b</b>	X
<b>26</b> Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>	<b>26</b>	X
<b>27</b> Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	<b>27</b>	X
<b>28</b> Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):		
<b>a</b> A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV</i>	<b>28a</b>	X
<b>b</b> A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i>	<b>28b</b>	X
<b>c</b> A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i>	<b>28c</b>	X
<b>29</b> Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	<b>29</b> X	
<b>30</b> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	<b>30</b>	X
<b>31</b> Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	<b>31</b>	X
<b>32</b> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	<b>32</b>	X
<b>33</b> Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	<b>33</b>	X
<b>34</b> Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	<b>34</b>	X
<b>35a</b> Did the organization have a controlled entity within the meaning of section 512(b)(13)?	<b>35a</b>	X
<b>b</b> If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	<b>35b</b>	
<b>36</b> <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	<b>36</b>	X
<b>37</b> Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	<b>37</b>	X
<b>38</b> Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?	<b>38</b> X	

**Note:** All Form 990 filers are required to complete Schedule O

**Part V Statements Regarding Other IRS Filings and Tax Compliance**

Check if Schedule O contains a response or note to any line in this Part V ☐

	Yes	No
<b>1a</b> Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	<b>1a</b> 2	
<b>b</b> Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	<b>1b</b> 0	
<b>c</b> Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	<b>1c</b> X	

**THE EMILY KRZYZEWSKI FAMILY LIFE  
CENTER, INC.**

Form 990 (2021)

56-2230469 Page **5**

**Part V Statements Regarding Other IRS Filings and Tax Compliance** (continued)

		Yes	No
<b>2a</b> Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	<b>2a</b> 70		
<b>b</b> If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	<b>2b</b>	X	
<b>Note:</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.			
<b>3a</b> Did the organization have unrelated business gross income of \$1,000 or more during the year?	<b>3a</b>		X
<b>b</b> If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	<b>3b</b>		
<b>4a</b> At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	<b>4a</b>		X
<b>b</b> If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
<b>5a</b> Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	<b>5a</b>		X
<b>b</b> Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	<b>5b</b>		X
<b>c</b> If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	<b>5c</b>		
<b>6a</b> Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	<b>6a</b>		X
<b>b</b> If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	<b>6b</b>		
<b>7 Organizations that may receive deductible contributions under section 170(c).</b>			
<b>a</b> Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	<b>7a</b>	X	
<b>b</b> If "Yes," did the organization notify the donor of the value of the goods or services provided?	<b>7b</b>	X	
<b>c</b> Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8822?	<b>7c</b>		X
<b>d</b> If "Yes," indicate the number of Forms 8822 filed during the year	<b>7d</b>		
<b>e</b> Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	<b>7e</b>		X
<b>f</b> Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	<b>7f</b>		X
<b>g</b> If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	<b>7g</b>		
<b>h</b> If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	<b>7h</b>		
<b>8 Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	<b>8</b>		
<b>9 Sponsoring organizations maintaining donor advised funds.</b>			
<b>a</b> Did the sponsoring organization make any taxable distributions under section 4966?	<b>9a</b>		
<b>b</b> Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	<b>9b</b>		
<b>10 Section 501(c)(7) organizations.</b> Enter:			
<b>a</b> Initiation fees and capital contributions included on Part VIII, line 12	<b>10a</b>		
<b>b</b> Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	<b>10b</b>		
<b>11 Section 501(c)(12) organizations.</b> Enter:			
<b>a</b> Gross income from members or shareholders	<b>11a</b>		
<b>b</b> Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)	<b>11b</b>		
<b>12a Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?	<b>12a</b>		
<b>b</b> If "Yes," enter the amount of tax-exempt interest received or accrued during the year	<b>12b</b>		
<b>13 Section 501(c)(29) qualified nonprofit health insurance issuers.</b>			
<b>a</b> Is the organization licensed to issue qualified health plans in more than one state? <b>Note:</b> See the instructions for additional information the organization must report on Schedule O.	<b>13a</b>		
<b>b</b> Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	<b>13b</b>		
<b>c</b> Enter the amount of reserves on hand	<b>13c</b>		
<b>14a</b> Did the organization receive any payments for indoor tanning services during the tax year?	<b>14a</b>		X
<b>b</b> If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	<b>14b</b>		
<b>15</b> Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see the instructions and file Form 4720, Schedule N.	<b>15</b>		X
<b>16</b> Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.	<b>16</b>		X
<b>17 Section 501(c)(21) organizations.</b> Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? If "Yes," complete Form 6069.	<b>17</b>		

**THE EMILY KRZYZEWSKI FAMILY LIFE  
CENTER, INC.**

Form 990 (2021)

56-2230469 Page **6**

**Part VI Governance, Management, and Disclosure.** For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI ☒ **X**

**Section A. Governing Body and Management**

	1a	1b	Yes	No
<b>1a</b> Enter the number of voting members of the governing body at the end of the tax year	21			
If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.				
<b>b</b> Enter the number of voting members included on line 1a, above, who are independent		20		
<b>2</b> Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		X	
<b>3</b> Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?	3			X
<b>4</b> Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4			X
<b>5</b> Did the organization become aware during the year of a significant diversion of the organization's assets?	5			X
<b>6</b> Did the organization have members or stockholders?	6			X
<b>7a</b> Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a			X
<b>b</b> Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b			X
<b>8</b> Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:				
<b>a</b> The governing body?	8a		X	
<b>b</b> Each committee with authority to act on behalf of the governing body?	8b		X	
<b>9</b> Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9			X

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
<b>10a</b> Did the organization have local chapters, branches, or affiliates?		X
<b>b</b> If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		
<b>11a</b> Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	X	
<b>b</b> Describe on Schedule O the process, if any, used by the organization to review this Form 990.		
<b>12a</b> Did the organization have a written conflict of interest policy? If "No," go to line 13	X	
<b>b</b> Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	X	
<b>c</b> Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done	X	
<b>13</b> Did the organization have a written whistleblower policy?	X	
<b>14</b> Did the organization have a written document retention and destruction policy?	X	
<b>15</b> Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
<b>a</b> The organization's CEO, Executive Director, or top management official	X	
<b>b</b> Other officers or key employees of the organization	X	
If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.		
<b>16a</b> Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		X
<b>b</b> If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		

**Section C. Disclosure**

**17** List the states with which a copy of this Form 990 is required to be filed **NC**

**18** Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  
☒ Own website    ☐ Another's website    ☒ Upon request    ☐ Other (explain on Schedule O)

**19** Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

**20** State the name, address, and telephone number of the person who possesses the organization's books and records **LAUREN GARDNER - 919-680-0308**  
**904 WEST CHAPEL HILL STREET, DURHAM, NC 27701**

THE EMILY KRZYZEWSKI FAMILY LIFE  
CENTER, INC.

Form 990 (2021)

56-2230469 Page 7

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII ☐

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."
  - List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
  - List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
  - List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.
- See the instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) ADAM EIGENRAUCH EXECUTIVE DIRECTOR	40.00	X		X				130,458.	0.	16,395.
(2) SANDY YORK CHIEF ADVANCEMENT OFFICER	40.00				X			108,083.	0.	11,345.
(3) LAUREN GARDNER CHIEF OPERATING OFFICER	40.00			X				107,625.	0.	11,076.
(4) MICHAEL KRZYZEWSKI CHAIR	3.00	X		X				0.	0.	0.
(5) JAMIE K. SPATOLA VICE-CHAIR	3.00	X		X				0.	0.	0.
(6) BRANDIE FINTCHRE TREASURER	3.00	X		X				0.	0.	0.
(7) LUIS HERNANDEZ SECRETARY	3.00	X		X				0.	0.	0.
(8) ROBIN BAREFOOT CHAIR OF NOMINATING & CORP GOVERNANC	3.00	X						0.	0.	0.
(9) JOSHUA MBANUSI CHAIR OF PROGRAMMING COMMITTEE	3.00	X						0.	0.	0.
(10) MICHELLE BEISCHER CHAIR OF ADVANCEMENT COMMITTEE	3.00	X						0.	0.	0.
(11) ELIZABETH ALDRIDGE DIRECTOR	2.00	X						0.	0.	0.
(12) DOROTHY BROWNE DIRECTOR	2.00	X						0.	0.	0.
(13) DANA CORCORAN DIRECTOR	2.00	X						0.	0.	0.
(14) PATRICK CUMMINGS DIRECTOR	2.00	X						0.	0.	0.
(15) JANE DIMMIG DIRECTOR	2.00	X						0.	0.	0.
(16) DIANE EVIA-LANEVI DIRECTOR	2.00	X						0.	0.	0.
(17) JAMES FUTRELL DIRECTOR	2.00	X						0.	0.	0.

**THE EMILY KRZYZEWSKI FAMILY LIFE  
CENTER, INC.**

Form 990 (2021)

56-2230469 Page **8**

**Part VII** Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees *(continued)*

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) GENEVIA GEE FULBRIGHT DIRECTOR	2.00	X						0.	0.	0.
(19) JAZMIN GARCIA SMITH DIRECTOR	2.00	X						0.	0.	0.
(20) SETH JERNIGAN DIRECTOR	2.00	X						0.	0.	0.
(21) DAVE KING DIRECTOR	2.00	X						0.	0.	0.
(22) JOEL MARCUS DIRECTOR	2.00	X						0.	0.	0.
(23) JACEK ORZECZOWSKI DIRECTOR	2.00	X						0.	0.	0.
(24) RAHUL PAGIDIPATI DIRECTOR	2.00	X						0.	0.	0.
(25) SUSAN SABISTON DIRECTOR	2.00	X						0.	0.	0.
(26) NOLAN SMITH DIRECTOR	2.00	X						0.	0.	0.
<b>1b Subtotal</b> .....								346,166.	0.	38,816.
<b>c Total from continuation sheets to Part VII, Section A</b> .....								0.	0.	0.
<b>d Total (add lines 1b and 1c)</b> .....								346,166.	0.	38,816.

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **4**

	Yes	No
<b>3</b> Did the organization list any <b>former</b> officer, director, trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i> .....	3	X
<b>4</b> For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> .....	4	X
<b>5</b> Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i> .....	5	X

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
NONE		

**2** Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **0**

**SEE PART VII, SECTION A CONTINUATION SHEETS**

Form **990** (2021)

## Form 990

<b>Part VII</b>	<b>Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees</b> <i>(continued)</i>
-----------------	----------------------------------------------------------------------------------------------------------------------

132201  
04-01-21

**THE EMILY KRZYZEWSKI FAMILY LIFE  
CENTER, INC.**

Form 990 (2021)

56-2230469 Page **9**

**Part VIII Statement of Revenue**

Check if Schedule O contains a response or note to any line in this Part VIII ☐

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
<b>Contributions, Gifts, Grants and Other Similar Amounts</b>	1 a	Federated campaigns	1a				
	b	Membership dues	1b				
	c	Fundraising events	1c	537,078.			
	d	Related organizations	1d				
	e	Government grants (contributions)	1e				
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	2,433,237.			
	g	Noncash contributions included in lines 1a-1f	1g	\$ 100,811.			
	h	<b>Total.</b> Add lines 1a-1f		2,970,315.			
	<b>Program Service Revenue</b>	2 a	RENTAL INCOME	Business Code	531120	29,798.	29,798.
b		DRAMA CAMP		711190	16,407.	16,407.	
c							
d							
e							
f		All other program service revenue					
g		<b>Total.</b> Add lines 2a-2f		46,205.			
<b>Other Revenue</b>		3	Investment income (including dividends, interest, and other similar amounts)		98,766.		
	4	Income from investment of tax-exempt bond proceeds					
	5	Royalties					
	6 a	Gross rents	6a				
	b	Less: rental expenses	6b				
	c	Rental income or (loss)	6c				
	d	Net rental income or (loss)					
	7 a	Gross amount from sales of assets other than inventory		(i) Securities	(ii) Other		
	b	Less: cost or other basis and sales expenses	7a	200,000.			
	c	Gain or (loss)	7b	140,658.			
	d	Net gain or (loss)	7c	59,342.			59,342.
	8 a	Gross income from fundraising events (not including \$ 537,078. of contributions reported on line 1c). See Part IV, line 18	8a	383,799.			
	b	Less: direct expenses	8b	194,468.			
	c	Net income or (loss) from fundraising events		189,331.			189,331.
	9 a	Gross income from gaming activities. See Part IV, line 19	9a				
	b	Less: direct expenses	9b				
	c	Net income or (loss) from gaming activities					
10 a	Gross sales of inventory, less returns and allowances	10a					
b	Less: cost of goods sold	10b					
c	Net income or (loss) from sales of inventory						
<b>Miscellaneous Revenue</b>	11 a	SALES TAX REFUND	Business Code	900099	23,100.		23,100.
	b						
	c						
	d	All other revenue		900099	2,331.		2,331.
	e	<b>Total.</b> Add lines 11a-11d		25,431.			
12	<b>Total revenue.</b> See instructions		3,389,390.	46,205.	0.	372,870.	

THE EMILY KRZYZEWSKI FAMILY LIFE  
CENTER, INC.

Form 990 (2021)

56-2230469 Page **10**

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐

	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
<i>Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.</i>				
<b>1</b> Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
<b>2</b> Grants and other assistance to domestic individuals. See Part IV, line 22	13,283.	13,283.		
<b>3</b> Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
<b>4</b> Benefits paid to or for members				
<b>5</b> Compensation of current officers, directors, trustees, and key employees	266,883.	85,932.	120,528.	60,423.
<b>6</b> Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
<b>7</b> Other salaries and wages	1,315,896.	1,027,172.	66,962.	221,762.
<b>8</b> Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	28,609.	18,329.	3,319.	6,961.
<b>9</b> Other employee benefits	155,160.	119,036.	11,060.	25,064.
<b>10</b> Payroll taxes	127,612.	93,033.	10,194.	24,385.
<b>11</b> Fees for services (nonemployees):				
<b>a</b> Management				
<b>b</b> Legal	253.		253.	
<b>c</b> Accounting	28,740.		28,740.	
<b>d</b> Lobbying				
<b>e</b> Professional fundraising services. See Part IV, line 17				
<b>f</b> Investment management fees	35,228.		35,228.	
<b>g</b> Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch O.)	55,496.	55,496.		
<b>12</b> Advertising and promotion				
<b>13</b> Office expenses	43,040.	19,801.	1,452.	21,787.
<b>14</b> Information technology	53,337.	49,262.	3,108.	967.
<b>15</b> Royalties				
<b>16</b> Occupancy	187,104.	177,205.	7,552.	2,347.
<b>17</b> Travel	3,809.	335.		3,474.
<b>18</b> Payments of travel or entertainment expenses for any federal, state, or local public officials				
<b>19</b> Conferences, conventions, and meetings				
<b>20</b> Interest				
<b>21</b> Payments to affiliates				
<b>22</b> Depreciation, depletion, and amortization	177,254.	167,837.	7,184.	2,233.
<b>23</b> Insurance	60,223.	56,686.	2,783.	754.
<b>24</b> Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
<b>a</b> <b>SUPPLIES AND FOOD</b>	107,281.	91,640.	1,972.	13,669.
<b>b</b> <b>PERSONNEL ADMIN</b>	55,615.	51,891.	3,058.	666.
<b>c</b> <b>EVENT EXPENSES</b>	28,472.			28,472.
<b>d</b>				
<b>e</b> All other expenses				
<b>25</b> <b>Total functional expenses.</b> Add lines 1 through 24e	2,743,295.	2,026,938.	303,393.	412,964.
<b>26</b> <b>Joint costs.</b> Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here ☐ if following SOP 98-2 (ASC 958-720)



**THE EMILY KRZYZEWSKI FAMILY LIFE  
CENTER, INC.**

Form 990 (2021)

56-2230469 Page **11**

**Part X Balance Sheet**

Check if Schedule O contains a response or note to any line in this Part X ☐

		(A) Beginning of year			(B) End of year	
<b>Assets</b>	<b>1</b> Cash - non-interest-bearing .....	156,391.	<b>1</b>		156,391.	
	<b>2</b> Savings and temporary cash investments .....	3,768,024.	<b>2</b>		3,196,507.	
	<b>3</b> Pledges and grants receivable, net .....	2,686,922.	<b>3</b>		2,236,757.	
	<b>4</b> Accounts receivable, net .....		<b>4</b>			
	<b>5</b> Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons .....		<b>5</b>			
	<b>6</b> Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) .....		<b>6</b>			
	<b>7</b> Notes and loans receivable, net .....		<b>7</b>			
	<b>8</b> Inventories for sale or use .....		<b>8</b>			
	<b>9</b> Prepaid expenses and deferred charges .....		<b>9</b>			
	<b>10a</b> Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D .....	11,710,249.				
	<b>b</b> Less: accumulated depreciation .....	2,995,888.				
		7,002,054.	<b>10c</b>		8,714,361.	
	<b>11</b> Investments - publicly traded securities .....	6,890,430.	<b>11</b>		5,812,364.	
	<b>12</b> Investments - other securities. See Part IV, line 11 .....		<b>12</b>			
	<b>13</b> Investments - program-related. See Part IV, line 11 .....		<b>13</b>			
	<b>14</b> Intangible assets .....		<b>14</b>			
<b>15</b> Other assets. See Part IV, line 11 .....	66,667.	<b>15</b>		65,859.		
<b>16</b> <b>Total assets.</b> Add lines 1 through 15 (must equal line 33) .....	20,570,488.	<b>16</b>		20,182,239.		
<b>Liabilities</b>	<b>17</b> Accounts payable and accrued expenses .....	21,502.	<b>17</b>		36,246.	
	<b>18</b> Grants payable .....		<b>18</b>			
	<b>19</b> Deferred revenue .....		<b>19</b>			
	<b>20</b> Tax-exempt bond liabilities .....		<b>20</b>			
	<b>21</b> Escrow or custodial account liability. Complete Part IV of Schedule D .....		<b>21</b>			
	<b>22</b> Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons .....		<b>22</b>			
	<b>23</b> Secured mortgages and notes payable to unrelated third parties .....		<b>23</b>			
	<b>24</b> Unsecured notes and loans payable to unrelated third parties .....		<b>24</b>			
	<b>25</b> Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D .....	66,667.	<b>25</b>		65,859.	
	<b>26</b> <b>Total liabilities.</b> Add lines 17 through 25 .....	88,169.	<b>26</b>		102,105.	
	<b>Net Assets or Fund Balances</b>	<b>Organizations that follow FASB ASC 958, check here</b> <input checked="" type="checkbox"/> <b>and complete lines 27, 28, 32, and 33.</b>				
<b>27</b> Net assets without donor restrictions .....		12,578,441.	<b>27</b>		14,070,604.	
<b>28</b> Net assets with donor restrictions .....		7,903,878.	<b>28</b>		6,009,530.	
<b>Organizations that do not follow FASB ASC 958, check here</b> <input type="checkbox"/> <b>and complete lines 29 through 33.</b>						
<b>29</b> Capital stock or trust principal, or current funds .....			<b>29</b>			
<b>30</b> Paid-in or capital surplus, or land, building, or equipment fund .....			<b>30</b>			
<b>31</b> Retained earnings, endowment, accumulated income, or other funds .....			<b>31</b>			
<b>32</b> <b>Total net assets or fund balances</b> .....		20,482,319.	<b>32</b>		20,080,134.	
<b>33</b> <b>Total liabilities and net assets/fund balances</b> .....		20,570,488.	<b>33</b>		20,182,239.	

Form **990** (2021)

THE EMILY KRZYZEWSKI FAMILY LIFE  
CENTER, INC.

Form 990 (2021)

56-2230469 Page 12

**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response or note to any line in this Part XI ☒ X

1	Total revenue (must equal Part VIII, column (A), line 12)	1	3,389,390.
2	Total expenses (must equal Part IX, column (A), line 25)	2	2,743,295.
3	Revenue less expenses. Subtract line 2 from line 1	3	646,095.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	20,482,319.
5	Net unrealized gains (losses) on investments	5	-1,063,318.
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	15,038.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	20,080,134.

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response or note to any line in this Part XII ☐

		Yes	No
1	Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	2a	X
b	Were the organization's financial statements audited by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	2b	X
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? _____ If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.	2c	X
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? _____	3a	X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits _____	3b	

Form 990 (2021)

**SCHEDULE A**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2021**

**Open to Public  
Inspection**

Name of the organization **THE EMILY KRZYZEWSKI FAMILY LIFE  
CENTER, INC.**

Employer identification number  
**56-2230469**

**Part I Reason for Public Charity Status.** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990).)
- 3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state: \_\_\_\_\_
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7 ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9 ☐ An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: \_\_\_\_\_
- 10 ☐ An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
- a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
- b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
- c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
- d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
- e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
- f Enter the number of supported organizations \_\_\_\_\_
- g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
<b>Total</b>						

THE EMILY KRZYZEWSKI FAMILY LIFE  
CENTER, INC.

Schedule A (Form 990) 2021

56-2230469 Page 2

**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	8242737.	4068797.	4311484.	2272093.	2970315.	21865426.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 <b>Total.</b> Add lines 1 through 3	8242737.	4068797.	4311484.	2272093.	2970315.	21865426.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						5468321.
6 <b>Public support.</b> Subtract line 5 from line 4.						16397105.

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7 Amounts from line 4	8242737.	4068797.	4311484.	2272093.	2970315.	21865426.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	73,538.	86,912.	172,745.	81,855.	98,766.	513,816.
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)		8,888.	434.			9,322.
11 <b>Total support.</b> Add lines 7 through 10						22388564.
12 Gross receipts from related activities, etc. (see instructions)					12	355,865.
13 <b>First 5 years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> ▶ <input type="checkbox"/>						

**Section C. Computation of Public Support Percentage**

14 Public support percentage for 2021 (line 6, column (f), divided by line 11, column (f))	14	73.24 %
15 Public support percentage from 2020 Schedule A, Part II, line 14	15	75.87 %
16a <b>33 1/3% support test - 2021.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization ▶ <input checked="" type="checkbox"/>		
b <b>33 1/3% support test - 2020.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization ▶ <input type="checkbox"/>		
17a <b>10% -facts-and-circumstances test - 2021.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization ▶ <input type="checkbox"/>		
b <b>10% -facts-and-circumstances test - 2020.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization ▶ <input type="checkbox"/>		
18 <b>Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ▶ <input type="checkbox"/>		

Schedule A (Form 990) 2021

**THE EMILY KRZYZEWSKI FAMILY LIFE  
CENTER, INC.**

Schedule A (Form 990) 2021

56-2230469 Page **3**

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....						
<b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose .....						
<b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513 .....						
<b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....						
<b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge ...						
<b>6 Total.</b> Add lines 1 through 5 .....						
<b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons .....						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year .....						
<b>c</b> Add lines 7a and 7b .....						
<b>8 Public support.</b> (Subtract line 7c from line 6.) .....						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
<b>9</b> Amounts from line 6 .....						
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources ...						
<b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 .....						
<b>c</b> Add lines 10a and 10b .....						
<b>11</b> Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on .....						
<b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) .....						
<b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.) .....						

**14 First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ..... ► ☐

**Section C. Computation of Public Support Percentage**

<b>15</b> Public support percentage for 2021 (line 8, column (f), divided by line 13, column (f)) .....	<b>15</b>	%
<b>16</b> Public support percentage from 2020 Schedule A, Part III, line 15 .....	<b>16</b>	%

**Section D. Computation of Investment Income Percentage**

<b>17</b> Investment income percentage for <b>2021</b> (line 10c, column (f), divided by line 13, column (f)) .....	<b>17</b>	%
<b>18</b> Investment income percentage from <b>2020</b> Schedule A, Part III, line 17 .....	<b>18</b>	%

**19a 33 1/3% support tests - 2021.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ..... ► ☐

**b 33 1/3% support tests - 2020.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ..... ► ☐

**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ..... ► ☐

THE EMILY KRZYZEWSKI FAMILY LIFE  
CENTER, INC.

Schedule A (Form 990) 2021

56-2230469 Page 4

**Part IV Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

	Yes	No
<b>1</b> Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
<b>2</b> Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
<b>3a</b> Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer lines 3b and 3c below.</i>		
<b>b</b> Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
<b>c</b> Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
<b>4a</b> Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.</i>		
<b>b</b> Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
<b>c</b> Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
<b>5a</b> Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
<b>b Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
<b>c Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?		
<b>6</b> Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
<b>7</b> Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
<b>8</b> Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
<b>9a</b> Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
<b>b</b> Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
<b>c</b> Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
<b>10a</b> Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>		
<b>b</b> Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

**THE EMILY KRZYZEWSKI FAMILY LIFE  
CENTER, INC.**

Schedule A (Form 990) 2021

56-2230469 Page 5

**Part IV Supporting Organizations** (continued)

- 11** Has the organization accepted a gift or contribution from any of the following persons?
- a** A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?
- b** A family member of a person described on line 11a above?
- c** A 35% controlled entity of a person described on line 11a or 11b above? *If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.*

	Yes	No
<b>11a</b>		
<b>11b</b>		
<b>11c</b>		

**Section B. Type I Supporting Organizations**

- 1** Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? *If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.*
- 2** Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? *If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.*

	Yes	No
<b>1</b>		
<b>2</b>		

**Section C. Type II Supporting Organizations**

- 1** Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? *If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).*

	Yes	No
<b>1</b>		

**Section D. All Type III Supporting Organizations**

- 1** Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?
- 2** Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? *If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).*
- 3** By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? *If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.*

	Yes	No
<b>1</b>		
<b>2</b>		
<b>3</b>		

**Section E. Type III Functionally Integrated Supporting Organizations**

- 1** Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).
- a** ☐ The organization satisfied the Activities Test. *Complete line 2 below.*
- b** ☐ The organization is the parent of each of its supported organizations. *Complete line 3 below.*
- c** ☐ The organization supported a governmental entity. *Describe in Part VI how you supported a governmental entity (see instructions).*

**2 Activities Test. Answer lines 2a and 2b below.**

- a** Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? *If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.*
- b** Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? *If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.*
- 3 Parent of Supported Organizations. Answer lines 3a and 3b below.**
- a** Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *If "Yes" or "No" provide details in Part VI.*
- b** Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? *If "Yes," describe in Part VI the role played by the organization in this regard.*

	Yes	No
<b>2a</b>		
<b>2b</b>		
<b>3a</b>		
<b>3b</b>		

THE EMILY KRZYZEWSKI FAMILY LIFE  
CENTER, INC.

Schedule A (Form 990) 2021

56-2230469 Page 6

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

- 1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 ( *explain in Part VI*). See instructions.  
All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3.	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	<b>Adjusted Net Income</b> (subtract lines 5, 6, and 7 from line 4)	8	

  

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	<b>Total</b> (add lines 1a, 1b, and 1c)	1d	
e	<b>Discount</b> claimed for blockage or other factors ( <i>explain in detail in Part VI</i> ):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d.	3	
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 0.035.	6	
7	Recoveries of prior-year distributions	7	
8	<b>Minimum Asset Amount</b> (add line 7 to line 6)	8	

  

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1	
2	Enter 0.85 of line 1.	2	
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3	
4	Enter greater of line 2 or line 3.	4	
5	Income tax imposed in prior year	5	
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

Schedule A (Form 990) 2021



THE EMILY KRZYZEWSKI FAMILY LIFE  
CENTER, INC.

Schedule A (Form 990) 2021

56-2230469 Page 7

**Part V** **Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations** (continued)

Section D - Distributions		Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	1
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3
4	Amounts paid to acquire exempt-use assets	4
5	Qualified set-aside amounts (prior IRS approval required - <i>provide details in Part VI</i> )	5
6	Other distributions ( <i>describe in Part VI</i> ). See instructions.	6
7	<b>Total annual distributions.</b> Add lines 1 through 6.	7
8	Distributions to attentive supported organizations to which the organization is responsive ( <i>provide details in Part VI</i> ). See instructions.	8
9	Distributable amount for 2021 from Section C, line 6	9
10	Line 8 amount divided by line 9 amount	10

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2021	(iii) Distributable Amount for 2021
1	Distributable amount for 2021 from Section C, line 6		
2	Underdistributions, if any, for years prior to 2021 (reasonable cause required - <i>explain in Part VI</i> ). See instructions.		
3	Excess distributions carryover, if any, to 2021		
a	From 2016		
b	From 2017		
c	From 2018		
d	From 2019		
e	From 2020		
f	<b>Total</b> of lines 3a through 3e		
g	Applied to underdistributions of prior years		
h	Applied to 2021 distributable amount		
i	Carryover from 2016 not applied (see instructions)		
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.		
4	Distributions for 2021 from Section D, line 7: \$		
a	Applied to underdistributions of prior years		
b	Applied to 2021 distributable amount		
c	Remainder. Subtract lines 4a and 4b from line 4.		
5	Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions.		
6	Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions.		
7	<b>Excess distributions carryover to 2022.</b> Add lines 3j and 4c.		
8	Breakdown of line 7:		
a	Excess from 2017		
b	Excess from 2018		
c	Excess from 2019		
d	Excess from 2020		
e	Excess from 2021		

Schedule A (Form 990) 2021

THE EMILY KRZYZEWSKI FAMILY LIFE  
CENTER, INC.

Schedule A (Form 990) 2021

56-2230469 Page 8

**Part VI**

**Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information.  
(See instructions.)

SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME:

CREDIT CARD REBATES

2018 AMOUNT: \$ 8,888.

2019 AMOUNT: \$ 434.

# Schedule B

(Form 990)

Department of the Treasury  
Internal Revenue Service

# Schedule of Contributors

▶ Attach to Form 990 or Form 990-PF.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

# 2021

Name of the organization

THE EMILY KRZYZEWSKI FAMILY LIFE  
CENTER, INC.

Employer identification number

56-2230469

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

☒ 501(c)( 3 ) (enter number) organization

☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

☐ 527 political organization

Form 990-PF

☐ 501(c)(3) exempt private foundation

☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation

☐ 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

**Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

## General Rule

☐ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

## Special Rules

☒ For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** \$5,000; or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ..... ▶ \$ \_\_\_\_\_

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

Name of organization <b>THE EMILY KRZYZEWSKI FAMILY LIFE CENTER, INC.</b>	Employer identification number <b>56-2230469</b>
------------------------------------------------------------------------------	-----------------------------------------------------

**Part I Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>1</u>		\$ <u>1,100,000.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
<u>2</u>		\$ <u>82,000.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
<u>3</u>		\$ <u>90,450.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
<u>4</u>		\$ <u>66,750.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
<u>5</u>		\$ <u>71,000.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
<u>6</u>		\$ <u>100,000.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Employer identification number

56-2230469

## Part I

[illegible]

Name of organization <b>THE EMILY KRZYZEWSKI FAMILY LIFE CENTER, INC.</b>	Employer identification number <b>56-2230469</b>
------------------------------------------------------------------------------	-----------------------------------------------------

**Part II Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	_____ _____ _____ _____	\$ _____	_____
	_____ _____ _____ _____	\$ _____	_____
	_____ _____ _____ _____	\$ _____	_____
	_____ _____ _____ _____	\$ _____	_____
	_____ _____ _____ _____	\$ _____	_____
	_____ _____ _____ _____	\$ _____	_____
	_____ _____ _____ _____	\$ _____	_____

Name of organization <b>THE EMILY KRZYZEWSKI FAMILY LIFE CENTER, INC.</b>	Employer identification number <b>56-2230469</b>
------------------------------------------------------------------------------	-----------------------------------------------------

**Part III** Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of **\$1,000 or less** for the year. (Enter this info. once.) ► \$ \_\_\_\_\_  
Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee

**SCHEDULE D**  
(Form 990)

Department of the Treasury  
Internal Revenue Service

**Supplemental Financial Statements**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.  
▶ Attach to Form 990.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2021**  
Open to Public  
Inspection

Name of the organization **THE EMILY KRZYZEWSKI FAMILY LIFE  
CENTER, INC.**

Employer identification number  
**56-2230469**

**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year .....		
2 Aggregate value of contributions to (during year) .....		
3 Aggregate value of grants from (during year) .....		
4 Aggregate value at end of year .....		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? <input type="checkbox"/> Yes <input type="checkbox"/> No		
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? <input type="checkbox"/> Yes <input type="checkbox"/> No		

**Part II Conservation Easements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

<input type="checkbox"/> Preservation of land for public use (for example, recreation or education)	<input type="checkbox"/> Preservation of a historically important land area
<input type="checkbox"/> Protection of natural habitat	<input type="checkbox"/> Preservation of a certified historic structure
<input type="checkbox"/> Preservation of open space	

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements .....	2a
b Total acreage restricted by conservation easements .....	2b
c Number of conservation easements on a certified historic structure included in (a) .....	2c
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register .....	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ .....

4 Number of states where property subject to conservation easement is located ▶ .....

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ .....

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \$ .....

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 ▶ \$ .....

(ii) Assets included in Form 990, Part X ▶ \$ .....

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1 ▶ \$ .....

b Assets included in Form 990, Part X ▶ \$ .....



## THE EMILY KRZYZEWSKI FAMILY LIFE

Schedule D (Form 990) 2021

CENTER, INC.

56-2230469 Page 2

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):

a ☐ Public exhibition

d ☐ Loan or exchange program

b ☐ Scholarly research

e ☐ Other

c ☐ Preservation for future generations

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets

to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table:

	Amount
1c Beginning balance	
1d Additions during the year	
1e Distributions during the year	
1f Ending balance	

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII ☐

**Part V Endowment Funds.** Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	6,890,430.	5,665,824.	4,917,064.	3,515,317.	2,151,664.
b Contributions	64,000.	89,947.	602,852.	1,250,245.	1,284,787.
c Net investment earnings, gains, and losses	-906,839.	1,312,138.	240,466.	214,151.	141,170.
d Grants or scholarships					
e Other expenditures for facilities and programs	199,999.	144,000.	66,000.	40,000.	40,000.
f Administrative expenses	35,228.	33,479.	28,558.	22,649.	22,304.
g End of year balance	5,812,364.	6,890,430.	5,665,824.	4,917,064.	3,515,317.

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a Board designated or quasi-endowment ☒ 17.0800 %

b Permanent endowment ☒ 82.9200 %

c Term endowment ☐ %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

(i) Unrelated organizations

(ii) Related organizations

	Yes	No
3a(i)		X
3a(ii)		X
3b		

b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? ☐

4 Describe in Part XIII the intended uses of the organization's endowment funds.

**Part VI Land, Buildings, and Equipment.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		173,534.		173,534.
b Buildings				
c Leasehold improvements		5,761,012.	2,418,886.	3,342,126.
d Equipment		326,348.	297,509.	28,839.
e Other		5,449,355.	279,493.	5,169,862.
<b>Total.</b> Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				8,714,361.

Schedule D (Form 990) 2021

THE EMILY KRZYZEWSKI FAMILY LIFE  
CENTER, INC.

Schedule D (Form 990) 2021

56-2230469 Page 3

**Part VII Investments - Other Securities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives .....		
(2) Closely held equity interests .....		
(3) Other .....		
(A) .....		
(B) .....		
(C) .....		
(D) .....		
(E) .....		
(F) .....		
(G) .....		
(H) .....		
<b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

**Part VIII Investments - Program Related.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) .....		
(2) .....		
(3) .....		
(4) .....		
(5) .....		
(6) .....		
(7) .....		
(8) .....		
(9) .....		
<b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

**Part IX Other Assets.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) .....	
(2) .....	
(3) .....	
(4) .....	
(5) .....	
(6) .....	
(7) .....	
(8) .....	
(9) .....	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	

**Part X Other Liabilities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) OBLIGATION FOR USE OF BUILDING,	
(3) NET	65,859.
(4) .....	
(5) .....	
(6) .....	
(7) .....	
(8) .....	
(9) .....	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	65,859.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ... ☒

Schedule D (Form 990) 2021

THE EMILY KRZYZEWSKI FAMILY LIFE  
CENTER, INC.

Schedule D (Form 990) 2021

56-2230469 Page 4

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements	1	2,300,810.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains (losses) on investments	2a	-1,063,318.
b	Donated services and use of facilities	2b	23,400.
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII.)	2d	15,038.
e	Add lines 2a through 2d	2e	-1,024,880.
3	Subtract line 2e from line 1	3	3,325,690.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	35,228.
b	Other (Describe in Part XIII.)	4b	28,472.
c	Add lines 4a and 4b	4c	63,700.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	3,389,390.

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements	1	2,702,995.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a	Donated services and use of facilities	2a	23,400.
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII.)	2d	
e	Add lines 2a through 2d	2e	23,400.
3	Subtract line 2e from line 1	3	2,679,595.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	35,228.
b	Other (Describe in Part XIII.)	4b	28,472.
c	Add lines 4a and 4b	4c	63,700.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	2,743,295.

**Part XIII Supplemental Information.**

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

**PART V, LINE 4:**

THE CENTER'S ENDOWMENT CONSISTS OF TWO FUNDS ESTABLISHED FOR THE ONGOING OPERATIONS OF THE CENTER. THE GSK ENDOWMENT SUPPORTS THE PIONEER SCHOLARS PROGRAM AND THE GENERAL ENDOWMENT ACCOUNTS SUPPORT STUDENT-SERVING PROGRAMS AND GENERAL OPERATIONS OF THE CENTER.

THE PERCENTAGE REPORTED FOR PERMANENT ENDOWMENTS INCLUDES AMOUNTS THAT MUST BE MAINTAINED IN PERPETUITY AS WELL AS ACCUMULATED EARNINGS ON SUCH AMOUNTS THAT HAVE NOT YET BEEN APPROPRIATED FOR EXPENDITURE.

**PART X, LINE 2:**

THE CENTER BELIEVES THAT IT HAS APPROPRIATE SUPPORT FOR ANY TAX POSITION

TAKEN, AND AS SUCH, DOES NOT HAVE ANY UNCERTAIN TAX POSITIONS THAT ARE MATERIAL TO THE FINANCIAL STATEMENTS.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

RECOVERY OF BAD DEBT	15,038.
----------------------	---------

PART XI, LINE 4B - OTHER ADJUSTMENTS:

FUNDRAISING EXPENSES NETTED AGAINST REVENUE IN FS	28,472.
---------------------------------------------------	---------

PART XII, LINE 4B - OTHER ADJUSTMENTS:

FUNDRAISING EXPENSES NETTED AGAINST REVENUE IN FS	28,472.
---------------------------------------------------	---------

Department of the Treasury  
Internal Revenue Service

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

# 2021

Name of the organization	THE EMILY KRZYZEWSKI FAMILY LIFE CENTER, INC.	Employer identification number	56-2230469
--------------------------	-----------------------------------------------	--------------------------------	------------

**Fundraising Activities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

- a ☐ Mail solicitations
- b ☐ Internet and email solicitations
- c ☐ Phone solicitations
- d ☐ In-person solicitations
- e ☐ Solicitation of non-government grants
- f ☐ Solicitation of government grants
- g ☐ Special fundraising events

- ☐
- No

- | (i) Name and address of individual<br>or entity (fundraiser) | (ii) Activity | (iii) Did fundraiser have custody or control of contributions? |    | (iv) Gross receipts from activity | (v) Amount paid to (or retained by) fundraiser listed in col. (i) | (vi) Amount paid to (or retained by) organization |
|--------------------------------------------------------------|---------------|----------------------------------------------------------------|----|-----------------------------------|-------------------------------------------------------------------|---------------------------------------------------|
|                                                              |               | Yes                                                            | No |                                   |                                                                   |                                                   |
|                                                              |               |                                                                |    |                                   |                                                                   |                                                   |
|                                                              |               |                                                                |    |                                   |                                                                   |                                                   |
|                                                              |               |                                                                |    |                                   |                                                                   |                                                   |
|                                                              |               |                                                                |    |                                   |                                                                   |                                                   |
|                                                              |               |                                                                |    |                                   |                                                                   |                                                   |
|                                                              |               |                                                                |    |                                   |                                                                   |                                                   |
|                                                              |               |                                                                |    |                                   |                                                                   |                                                   |
|                                                              |               |                                                                |    |                                   |                                                                   |                                                   |
|                                                              |               |                                                                |    |                                   |                                                                   |                                                   |
|                                                              |               |                                                                |    |                                   |                                                                   |                                                   |
|                                                              |               |                                                                |    |                                   |                                                                   |                                                   |
| Total .....                                                  |               |                                                                |    |                                   |                                                                   |                                                   |

- 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

**THE EMILY KRZYZEWSKI FAMILY LIFE  
CENTER, INC.**

Schedule G (Form 990) 2021

56-2230469 Page 2

**Part II Fundraising Events.** Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

Revenue		(a) Event #1	(b) Event #2	(c) Other events	(d) Total events (add col. (a) through col. (c))	
		MOTHER 'S DAY BALL	K ACADEMY 2022	1		
				(event type)	(event type)	(total number)
1	Gross receipts .....	449,177.	403,600.	68,100.	920,877.	
	2	Less: Contributions .....	186,328.	315,250.	35,500.	537,078.
	3	Gross income (line 1 minus line 2) .....	262,849.	88,350.	32,600.	383,799.
Direct Expenses	4	Cash prizes .....				
	5	Noncash prizes .....				
	6	Rent/facility costs .....				
	7	Food and beverages .....				
	8	Entertainment .....	2,000.		2,000.	
	9	Other direct expenses .....	181,124.	11,344.	192,468.	
	10	Direct expense summary. Add lines 4 through 9 in column (d) .....				194,468.
	11	Net income summary. Subtract line 10 from line 3, column (d) .....				189,331.

**Part III Gaming.** Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Revenue	1	Gross revenue .....			
	2	Cash prizes .....			
Direct Expenses	3	Noncash prizes .....			
	4	Rent/facility costs .....			
	5	Other direct expenses .....			
	6	Volunteer labor .....	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No
	7	Direct expense summary. Add lines 2 through 5 in column (d) .....			
	8	Net gaming income summary. Subtract line 7 from line 1, column (d) .....			

9 Enter the state(s) in which the organization conducts gaming activities: \_\_\_\_\_

a Is the organization licensed to conduct gaming activities in each of these states? ☐ Yes ☐ No

b If "No," explain: \_\_\_\_\_  
\_\_\_\_\_

10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? ☐ Yes ☐ No

b If "Yes," explain: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

**THE EMILY KRZYZEWSKI FAMILY LIFE  
CENTER, INC.**

- 11** Does the organization conduct gaming activities with nonmembers? ☐ Yes ☐ No
- 12** Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming? ☐ Yes ☐ No
- 13** Indicate the percentage of gaming activity conducted in:
- |                                      |            |   |
|--------------------------------------|------------|---|
| <b>a</b> The organization's facility | <b>13a</b> | % |
| <b>b</b> An outside facility         | <b>13b</b> | % |
- 14** Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ► \_\_\_\_\_

Address ► \_\_\_\_\_

- 15a** Does the organization have a contract with a third party from whom the organization receives gaming revenue? ☐ Yes ☐ No

**b** If "Yes," enter the amount of gaming revenue received by the organization ► \$ \_\_\_\_\_ and the amount of gaming revenue retained by the third party ► \$ \_\_\_\_\_

**c** If "Yes," enter name and address of the third party:

Name ► \_\_\_\_\_

Address ► \_\_\_\_\_

- 16** Gaming manager information:

Name ► \_\_\_\_\_

Gaming manager compensation ► \$ \_\_\_\_\_

Description of services provided ► \_\_\_\_\_

☐ Director/officer

☐ Employee

☐ Independent contractor

- 17** Mandatory distributions:

**a** Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? ☐ Yes ☐ No

**b** Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ► \$ \_\_\_\_\_

**Part IV Supplemental Information.** Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.

<b>Part IV</b>	<b>Supplemental Information</b> <i>(continued)</i>
----------------	----------------------------------------------------



SCHEDULE I  
(Form 990)

Department of the Treasury  
Internal Revenue Service

**Grants and Other Assistance to Organizations,  
Governments, and Individuals in the United States**  
Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

Name of the organization

THE EMILY KRZYZEWSKI FAMILY LIFE  
CENTER, INC.

Employer identification number  
56-2230469

OMB No. 1545-0047

**2021**

Open to Public  
Inspection

**Part I** General Information on Grants and Assistance

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

**Part II** Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

3 Enter total number of other organizations listed in the line 1 table

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2021

THE EMILY KRZYZEWSKI FAMILY LIFE

Schedule I (Form 990) 2021

56-2230469

Page 2

CENTER, INC.

**Part III** Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.  
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
EMERGENCY FUND	16	4,030.	0.		
OPPORTUNITY FUND	8	9,253.	0.		
<b>Part IV</b> Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.					

PART I, LINE 2:

THE EMILY K CENTER OFFERS AN "EMERGENCY FUND" TO ASSIST FAMILIES WHO ARE FACING SHORT-TERM FINANCIAL HARDSHIP. EMERGENCY FUNDS ARE SMALL, ONE-TIME PAYMENTS AVAILABLE ON A LIMITED BASIS TO HELP FAMILIES PAY UTILITY BILLS, HOUSING EXPENSES, AND MEET OTHER CRITICAL NEEDS THAT DIRECTLY IMPACT THE STUDENT'S EDUCATIONAL SUCCESS AND WOULD GO UNMET OTHERWISE. TO QUALIFY, STUDENTS MUST BE IN GOOD STANDING IN THE PROGRAM IN WHICH THEY ARE ENROLLED FOR AT LEAST ONE SEMESTER AND FAMILIES MUST BE ABLE TO PROVIDE DOCUMENTATION OF THE FINANCIAL HARDSHIP. ADDITIONALLY WE OFFER AN

**Part IV** Supplemental Information

"OPPORTUNITY FUND" FOR OUR SCHOLARS ON CAMPUS COLLEGE STUDENTS WITH UNMET FINANCIAL AID NEEDS. OPPORTUNITY FUNDS ARE SMALL PAYMENTS AVAILABLE TO ENROLLED COLLEGE STUDENTS TO MEET GAP FUNDING NEEDS FOR TUITION, ROOM, BOARD OR BOOK FEES THAT ARE NOT COVERED BY FINANCIAL AID. ALL PAYMENTS ARE MADE DIRECTLY TO THE VEONDOR WITH A RECEIPT OF PAYMENT SO THAT NO ADITIONAL MONITORING IS REQUIRED. ALL EMERGENCY AND OPPORTUNITY FUNDS REQUIRE APPROVAL BY MULTIPLE STAFF THROUGH A STANDARDIZED PROCESS.

**SCHEDULE M**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Noncash Contributions**

OMB No. 1545-0047

**2021**

Open to Public  
Inspection

- ▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.  
▶ Attach to Form 990.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

Name of the organization **THE EMILY KRZYZEWSKI FAMILY LIFE CENTER, INC.** Employer identification number **56-2230469**

**Part I** **Types of Property**

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art - Works of art .....				
2 Art - Historical treasures .....				
3 Art - Fractional interests .....				
4 Books and publications .....				
5 Clothing and household goods .....	X		10,000.	FMV
6 Cars and other vehicles .....				
7 Boats and planes .....				
8 Intellectual property .....				
9 Securities - Publicly traded .....	X	4	19,079.	FMV
10 Securities - Closely held stock .....				
11 Securities - Partnership, LLC, or trust interests .....				
12 Securities - Miscellaneous .....				
13 Qualified conservation contribution - Historic structures .....				
14 Qualified conservation contribution - Other ...				
15 Real estate - Residential .....				
16 Real estate - Commercial .....				
17 Real estate - Other .....				
18 Collectibles .....				
19 Food inventory .....				
20 Drugs and medical supplies .....				
21 Taxidermy .....				
22 Historical artifacts .....				
23 Scientific specimens .....				
24 Archeological artifacts .....				
25 Other ▶ ( AUCTION/RAFFL )	X	24	66,364.	FMV
26 Other ▶ ( SUPPLIES )	X	3	2,795.	FMV
27 Other ▶ ( FOOD )	X	1	2,573.	FMV
28 Other ▶ ( )				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part V, Donee Acknowledgement **29** 0

	Yes	No
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period? .....		X
b If "Yes," describe the arrangement in Part II.		
31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? .....	X	
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions? .....		X
b If "Yes," describe in Part II.		
33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2021

## Supplemental Information.

**Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

**SCHEDULE O**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2021**

Open to Public  
Inspection

Name of the organization

THE EMILY KRZYZEWSKI FAMILY LIFE  
CENTER, INC.

Employer identification number  
56-2230469

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

DISTINCT PROGRAMS DESIGNED TO BUILD ON THE ACADEMIC, CAREER, AND  
LEADERSHIP POTENTIAL OF STUDENTS WHO ARE TRADITIONALLY UNDERREPRESENTED  
IN HIGHER EDUCATION. COLLECTIVELY, OUR PROGRAMS SERVE STUDENTS FROM  
ELEMENTARY SCHOOL THROUGH COLLEGE AND EQUIP THEM WITH THE SKILLS  
NECESSARY TO SUCCESSFULLY COMPLETE HIGHER EDUCATION, CONNECT TO  
PROMISING CAREERS, AND BECOME AGENTS OF CHANGE WITHIN THEIR  
COMMUNITIES. WE AMPLIFY OUR EFFORTS THROUGH PARTNERSHIPS WITH OUR LOCAL  
SCHOOL DISTRICT, COMMUNITY-BASED ORGANIZATIONS, AND UNIVERSITIES.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

FIVE DAYS PER WEEK FOR AN AVERAGE OF 7.5 HOURS PER WEEK OF  
INSTRUCTIONAL TIME, PLUS AN ADDITIONAL 7.5 HOURS PER WEEK FOR  
PRE-PROGRAMMING ACTIVITIES, INCLUDING PHYSICAL RECREATION AND HOMEWORK  
ASSISTANCE. IN A WIDESPREAD ENVIRONMENT OF LEARNING LOSS, OUR SCHOLARS  
DEMONSTRATED MODEST LEARNING GAINS AND ENDED THE YEAR ABOVE STATE  
METRICS FOR THEIR DEMOGRAPHIC: FOR STUDENTS IN GRADES 3-8, 55% MET OR  
EXCEEDED STATEWIDE READING BENCHMARKS AND 64% MET OR EXCEEDED MATH  
BENCHMARKS. ADDITIONALLY, IN AN EFFORT TO STEM SUMMER LEARNING LOSS,  
THE PIONEER SCHOLARS PROGRAM ALSO OPERATED A THREE-WEEK SUMMER SCHOLARS  
PROGRAM. FIFTY STUDENTS ATTENDED SUMMER SCHOLARS AND COMPLETED A TOTAL  
OF 84 HOURS OF IN-PERSON, PROJECT-BASED ACADEMIC ENRICHMENT AND  
SKILL-BUILDING DESIGNED TO ENSURE THEIR READINESS FOR THE YEAR AHEAD.  
LASTLY, IN ADDITION TO ACADEMIC ENRICHMENT AND SUPPORT, ALL STUDENTS  
BENEFITED FROM THE INTEGRATION OF SOCIO-EMOTIONAL LEARNING INTO  
PROGRAMMING. THESE ACTIVITIES WERE DESIGNED TO PROACTIVELY BUILD

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2021

Name of the organization	THE EMILY KRZYZEWSKI FAMILY LIFE CENTER, INC.	Employer identification number	56-2230469
--------------------------	--------------------------------------------------	--------------------------------	------------

STUDENTS' ABILITY TO MANAGE EMOTIONS, COPE WITH STRESS AND  
PROBLEM-SOLVE. ADDITIONALLY, 14% OF STUDENTS RECEIVED TARGETED  
INDIVIDUALIZED SUPPORT OR INTERVENTIONS TO ADDRESS SPECIFIC  
SOCIO-EMOTIONAL CHALLENGES.

THE SCHOLARS TO COLLEGE PROGRAM IS DESIGNED TO ASSIST HIGH SCHOOL  
STUDENTS WHO FACE BARRIERS TO HIGHER EDUCATION TO SUCCEED ACADEMICALLY  
AND PERSONALLY, GRADUATING FROM HIGH SCHOOL SCHOLARSHIP-ELIGIBLE AND  
COLLEGE-READY. THIS YEAR, OUR 112 ENROLLED HIGH SCHOOL STUDENTS  
PARTICIPATED IN AN AVERAGE OF UP TO 5.5 HOURS OF WEEKLY  
CURRICULUM-BASED INSTRUCTION, INDIVIDUALIZED ACADEMIC COACHING AND  
COLLEGE ADVISING, 1:1 TUTORING, STANDARDIZED TEST PREPARATION, COLLEGE  
VISITS, LEADERSHIP DEVELOPMENT AND CULTURAL ENRICHMENT ACTIVITIES.  
ADDITIONALLY, STUDENTS ATTENDED A ONE OR TWO WEEK SUMMER "BOOT CAMP"  
TOTALING AN AVERAGE OF 15 HOURS OF DIRECT INSTRUCTION. OUR JUNIORS IN  
THE CLASS OF 2023 PARTICIPATED IN 12 HOURS OF ACT TEST PREP. AS A  
RESULT OF THIS INTERVENTION, OUR SCHOLARS DEMONSTRATED A 188% INCREASE  
IN THEIR SCORES, AND 87% OF OUR SCHOLARS DEMONSTRATED PROFICIENCY, AS  
COMPARED WITH THE LOCAL DISTRICT PROFICIENCY RATE OF 38%. 100% OF OUR  
HIGH SCHOOL SENIORS GRADUATED HIGH SCHOOL ON TIME, AND THIS GROUP OF 27  
SENIORS EARNED 135 COLLEGE ACCEPTANCES TO 53 COLLEGES. THE MAJORITY  
(78%) OF THEIR COLLEGE COSTS ARE COVERED BY GIFT AID. FINALLY,  
SOCIOEMOTIONAL LEARNING EMBEDDED INTO SCHOLARS TO COLLEGE PROGRAMMING  
INCLUDED SETTING HEALTHY BOUNDARIES, GOAL SETTING, COPING WITH STRESS  
AND ANXIETY, DEFINING AND SOLVING PROBLEMS, MANAGING YOUR EMOTIONS, AND  
MANAGING FINANCIAL AND SCHOOL DECISIONS. 19% OF STUDENTS IN THIS  
PROGRAM RECEIVED 1:1 SOCIO-EMOTIONAL SUPPORT TO ASSIST THEM IN  
OVERCOMING SPECIFIC CHALLENGES.

Name of the organization	THE EMILY KRZYZEWSKI FAMILY LIFE CENTER, INC.	Employer identification number 56-2230469
--------------------------	--------------------------------------------------	----------------------------------------------

THE SCHOLARS ON CAMPUS PROGRAM ENSURES THAT STUDENTS WHO COMPLETE THE SCHOLARS TO COLLEGE PROGRAM AND OPT TO CONTINUE IN OUR COLLEGE COMPLETION PROGRAM SUCCESSFULLY TRANSITION TO AND COMPLETE HIGHER EDUCATION BY SUPPORTING THEIR DEVELOPMENT IN THE AREAS OF ACADEMIC AND CAMPUS ENGAGEMENT, CAREER DEVELOPMENT, AND FINANCIAL RESPONSIBILITY THROUGH A ROBUST ADVISING AND SUPPORT MODEL. THIS YEAR, 110 SCHOLARS ON CAMPUS STUDENTS, WHO ARE IN THEIR FIRST THROUGH SIXTH YEAR OF COLLEGE, PARTICIPATED IN PRE-COLLEGE TRANSITION PROGRAMMING, CAPACITY-BUILDING WORKSHOPS, INDIVIDUALIZED ADVISING AND COACHING, CAMPUS VISITS AND PROFESSIONAL MENTORING. FIRST YEAR PERSISTENCE RATES FOR SCHOLARS ON CAMPUS STUDENTS WAS 92%, AND THE SIX YEAR COMPLETION RATE WAS 80%, IN CONTRAST TO 55% FOR STUDENTS ACROSS THE NATION.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:  
SERVICES.

THIS YEAR, THE GAME PLAN: COLLEGE PROGRAM SERVED 1,604 STUDENTS THROUGH THE DELIVERY OF 69 CURRICULUM-BASED WORKSHOPS, 26 SPECIAL EVENTS OR INITIATIVES AND FIVE COLLEGE VISITS. AS A RESULT OF PARTICIPATING IN COLLEGE ACCESS WORKSHOPS, STUDENTS REPORTED A 42% INCREASE IN KNOWLEDGE GAINED ABOUT THE COLLEGE ACCESS TOPIC PRESENTED. ADDITIONALLY, OUR GAME PLAN: COLLEGE TEAM MET THE POST-SECONDARY PLANNING NEEDS OF HIGH SCHOOL STUDENTS THROUGH THE DELIVERY OF 234 1:1 ADVISING SESSIONS TO 155 STUDENTS. THESE SESSIONS SUPPORTED STUDENTS TO MOVE FORWARD IN THEIR POST-SECONDARY EXPLORATION, PLANNING AND APPLICATION COMPLETION PROCESSES. WHILE OUR DELIVERY OF THESE SERVICES IS DESIGNED TO SUPPORT ANY STUDENT WHO RESIDES IN OR ATTENDS A HIGH SCHOOL IN DURHAM, WE ARE



Name of the organization	THE EMILY KRZYZEWSKI FAMILY LIFE CENTER, INC.	Employer identification number	56-2230469
--------------------------	--------------------------------------------------	--------------------------------	------------

ESPECIALLY FOCUSED ON REACHING STUDENTS WITHIN OUR TARGET POPULATION.

OUR MOST INTENSIVE SERVICE, 1:1 ADVISING, WAS PREDOMINANTLY DELIVERED TO STUDENTS WITHIN THIS TARGET POPULATION: 65% OF STUDENTS WILL BE THE FIRST IN THEIR FAMILY TO ATTEND COLLEGE, 68% OF STUDENTS PARTICIPATE IN THE FREE AND REDUCED PRICED LUNCH PROGRAM, AND 82% OF STUDENTS WERE FROM RACIAL BACKGROUNDS THAT ARE TRADITIONALLY UNDER-REPRESENTED IN HIGHER EDUCATION.

FORM 990, PART VI, SECTION A, LINE 2:

TWO INDIVIDUALS ARE RELATED THROUGH A FAMILY RELATIONSHIP. MIKE KRZYZEWSKI, CHAIR OF THE BOARD, IS THE FATHER OF JAMIE K. SPATOLA, VICE CHAIR AND BOARD MEMBER.

FORM 990, PART VI, SECTION B, LINE 11B:

WHEN THE COMPLETED DRAFT OF THE FORM 990 IS RECEIVED FROM THE ORGANIZATION'S CPA FIRM, IT IS REVIEWED BY THE FINANCE COMMITTEE. FOLLOWING ANY RECOMMENDED CHANGES TO THE DRAFT, THE FORM 990 IS THEN SENT TO ALL BOARD MEMBERS, REVIEWED AT A BOARD MEETING, AND APPROVED BY A VOTE OF THE BOARD OF DIRECTORS. ONCE APPROVED, THE FORM 990 IS SIGNED BY AN OFFICER AND FILED WITH THE IRS IN A TIMELY MANNER.

FORM 990, PART VI, SECTION B, LINE 12C:

BOARD MEMBERS, AS WELL AS COMMITTEE MEMBERS AND EMPLOYEES WITH DECISION-MAKING POWER, ARE ASKED TO ANNUALLY REVIEW AND SIGN THE CONFLICT OF INTEREST POLICY. THE ACKNOWLEDGEMENT AND DISCLOSURE FORM REQUIRES THE INDIVIDUAL COMPLETING IT TO LIST ANY CURRENT ACTUAL OR POTENTIAL CONFLICTS OF INTEREST. IN ADDITION, THE COO REVIEWS ON AN ONGOING BASIS THE ORGANIZATION'S VARIOUS VENDOR OR CONTRACTOR RELATIONSHIPS FOR POSSIBLE

Name of the organization THE EMILY KRZYZEWSKI FAMILY LIFE  
CENTER, INC.

Employer identification number  
56-2230469

RELATED PARTY TRANSACTIONS.

FORM 990, PART VI, SECTION B, LINE 15:

THE EXECUTIVE COMMITTEE CONDUCTS AN ANNUAL PERFORMANCE EVALUATION OF THE EXECUTIVE DIRECTOR AND, AFTER REVIEWING COMPARABLE COMPENSATION DATA AND THE EXECUTIVE DIRECTOR'S PERFORMANCE, RECOMMENDS PERFORMANCE-BASED COMPENSATION INCREASES TO THE BOARD OF DIRECTORS FOR ITS REVIEW AND APPROVAL. THIS MAY, THE EXECUTIVE COMMITTEE REVIEWED COMPARABLE SALARY AND BENEFITS DATA. THE NC CENTER NONPROFITS SALARY & BENEFITS REPORT WAS USED AS ONE POINT OF REFERENCE, AS WELL AS JOB POSTINGS AND REPORTED COMPENSATION FOR LOCAL ORGANIZATIONS MATCHING THE CENTER'S FIELD OF WORK AND BUDGET SIZE THAT MOST CLOSELY MATCHES THE EMILY K CENTER AND ITS EXECUTIVE DIRECTOR. THE EXECUTIVE COMMITTEE DISCUSSED AND ULTIMATELY APPROVED BOTH A SALARY INCREASE AND A TITLE CHANGE TO CHIEF EXECUTIVE OFFICER WHICH WENT INTO EFFECT IN JULY 2022.

THE EXECUTIVE DIRECTOR RESEARCHES SALARY DATA FROM THE NC CENTER NONPROFITS SALARY & BENEFITS REPORT, AS WELL AS JOB POSTINGS AND REPORTED COMPENSATION FOR ORGANIZATIONS WHICH MATCH THE CENTER'S BUDGET SIZE AND JOB RESPONSIBILITIES AS OUTLINED IN THE JOB DESCRIPTION TO DETERMINE STARTING SALARIES. FOLLOWING AN ANNUAL EMPLOYEE PERFORMANCE REVIEW PROCESS, PERFORMANCE-BASED SALARY ADJUSTMENTS ARE PROPOSED FOR ELIGIBLE EMPLOYEES AND BUDGETED FOR ACCORDINGLY. THE EXECUTIVE COMMITTEE REVIEWS TOTAL PROPOSED INCREASES FOR ALL SALARY LINES, AND THE FULL BOARD ULTIMATELY APPROVED TOTAL SALARY EXPENSES AS PART OF THE BUDGET APPROVAL PROCESS.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION HAS COPIES OF ITS GOVERNING DOCUMENTS, CONFLICT OF

Name of the organization THE EMILY KRZYZEWSKI FAMILY LIFE  
CENTER, INC.

Employer identification number  
56-2230469

INTEREST POLICY, AND AUDITED FINANCIAL STATEMENTS IN ITS ADMINSTRATIVE  
OFFICE AND ARE AVAILABLE UPON REQUEST. COPIES OF THE PREVIOUS THREE YEARS  
FORM 990S ARE AVAILABLE AT WWW.EMILYK.ORG.

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

BAD DEBT RECOVERY 15,038.

