

PUBLIC DISCLOSURE COPY

Form 990
(Rev. January 2020)
Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)
▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2019
Open to Public Inspection

A For the 2019 calendar year, or tax year beginning **JUL 1, 2019** and ending **JUN 30, 2020**

B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	C Name of organization THE EMILY KRZYZEWSKI FAMILY LIFE CENTER, INC.		D Employer identification number 56-2230469
	Doing business as EMILY K CENTER		
	Number and street (or P.O. box if mail is not delivered to street address) Room/suite 904 WEST CHAPEL HILL STREET		E Telephone number 919-680-0308
	City or town, state or province, country, and ZIP or foreign postal code DURHAM, NC 27701-3060		
	F Name and address of principal officer: ADAM EIGENRAUCH SAME AS C ABOVE		
I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527			H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. (see instructions) H(c) Group exemption number ▶
J Website: ▶ WWW.EMILYK.ORG			L Year of formation: 2000 M State of legal domicile: NC
K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶			

Part I Summary

Activities & Governance	1	Briefly describe the organization's mission or most significant activities: TO DEVELOP EDUCATED STUDENT LEADERS AND SERVE AS A COLLEGE ACCESS HUB IN DURHAM, NC		
	2	Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	3	Number of voting members of the governing body (Part VI, line 1a)	3	24
	4	Number of independent voting members of the governing body (Part VI, line 1b)	4	23
	5	Total number of individuals employed in calendar year 2019 (Part V, line 2a)	5	79
	6	Total number of volunteers (estimate if necessary)	6	166
	7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	0.
	b Net unrelated business taxable income from Form 990-T, line 39	7b	0.	
Revenue	8	Contributions and grants (Part VIII, line 1h)	Prior Year 4,068,797.	Current Year 4,644,428.
	9	Program service revenue (Part VIII, line 2g)	79,997.	42,177.
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	157,276.	307,858.
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	-42,536.	11,244.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	4,263,534.	5,005,707.
Expenses	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	1,304.	11,809.
	14	Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	1,507,065.	1,789,875.
	16a	Professional fundraising fees (Part IX, column (A), line 11e)	0.	52,805.
		b Total fundraising expenses (Part IX, column (D), line 25) ▶ 429,993.		
	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	991,957.	805,328.
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	2,500,326.	2,659,817.
Net Assets or Fund Balances	19	Revenue less expenses. Subtract line 18 from line 12	1,763,208.	2,345,890.
	20	Total assets (Part X, line 16)	Beginning of Current Year 17,067,447.	End of Year 19,680,955.
	21	Total liabilities (Part X, line 26)	165,816.	378,580.
	22	Net assets or fund balances. Subtract line 21 from line 20	16,901,631.	19,302,375.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer: <i>Brandie Fintchre</i>	Date: 11/06/2020
	Type or print name and title: BRANDIE FINTCBRE, TREASURER	

Paid Preparer Use Only	Print/type preparer's name: AMANDA ADAMS	Preparer's signature: <i>Amanda Adams</i>	Date: 2020.11.02	Check if self-employed: <input type="checkbox"/>	PTIN: P00748038
	Firm's name: ▶ CHERRY BEKAERT LLP			Firm's EIN: ▶ 56-0574444	
Firm's address: ▶ 300 MORRIS STREET, SUITE 260 DURHAM, NC 27701			Phone no. 919-383-8585		

May the IRS discuss this return with the preparer shown above? (see instructions) Yes No

THE EMILY KRZYZEWSKI FAMILY LIFE CENTER, INC.

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III [X]

1 Briefly describe the organization's mission: OUR MISSION IS TO INSPIRE STUDENTS TO DREAM BIG, ACT WITH CHARACTER AND PURPOSE, AND REACH THEIR POTENTIAL AS LEADERS IN THE COMMUNITY. THE EMILY K CENTER SERVES AS A COLLEGE ACCESS HUB IN DURHAM, N.C., PROPELLING K-12 STUDENTS AND GRADUATES TOWARDS SUCCESS IN COLLEGE

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [] Yes [X] No If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [] Yes [X] No If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 1,361,544. including grants of \$ 11,809.) (Revenue \$) THE CENTER OPERATES FOUR PROGRAMS THAT ARE ALL ALIGNED WITH THE GOAL OF PROVIDING ACADEMIC SUPPORT, COLLEGE READINESS AND COLLEGE COMPLETION SUPPORT FOR STUDENTS WHO FACE THE MOST PRONOUNCED BARRIERS TO SUCCESSFULLY NAVIGATING AND COMPLETING HIGHER EDUCATION. AS A GENERAL NOTE THAT IS RELEVANT TO ALL PROGRAM OPERATIONS FOR THE 2019-20 PROGRAM YEAR, DUE TO THE COVID-19 GLOBAL PANDEMIC, THE EMILY K CENTER SUSPENDED ITS IN-PERSON PROGRAMMING AND CONVERTED TO A VIRTUAL SERVICE DELIVERY MODEL BEGINNING MARCH 16, 2020 AND CONTINUING THROUGH THE FIRST SEMESTER OF 2020 (DECEMBER 2020) WITH THE INTENTION OF RESUMING IN-PERSON OPERATION IN JANUARY 2021 PENDING RECOMMENDATIONS FROM FEDERAL, STATE AND LOCAL AUTHORITIES. A NOTE ABOUT THE GENERAL IMPACT OF THIS TRANSITION IS MADE IN EACH PROGRAM DESCRIPTION BELOW. OUR THREE

4b (Code:) (Expenses \$ 314,592. including grants of \$) (Revenue \$) THE EMILY K CENTER'S GAME PLAN: COLLEGE PROGRAM PROVIDES POSTSECONDARY INFORMATION, ADVISING AND SUPPORT TO HIGH SCHOOL STUDENTS IN DURHAM THROUGH A STRONG PARTNERSHIP WITH OUR LOCAL SCHOOL DISTRICT. THROUGH THIS PROGRAM, WE ARE ABLE TO CONTRIBUTE TO BOTH THE DISTRICT'S AND THE CENTER'S SHARED GOAL OF ENSURING THAT ALL STUDENTS HAVE EQUITABLE ACCESS TO THE INFORMATION AND SUPPORT THEY NEED TO PURSUE THEIR POSTSECONDARY GOALS. STUDENTS WHO WILL BE THE FIRST IN THEIR FAMILY TO ATTEND COLLEGE, WHO COME FROM LOW INCOME FAMILY BACKGROUNDS, AND WHO ARE MEMBERS OF RACIAL/ETHNIC GROUPS THAT ARE UNDER-REPRESENTED IN HIGHER EDUCATION ARE THE TARGET POPULATION FOR THIS PROGRAM, ALTHOUGH ANY STUDENT WHO RESIDES IN DURHAM AND/OR ATTENDS A DURHAM PUBLIC SCHOOLS HIGH SCHOOL CAN ACCESS THE SERVICES. THROUGH SCHOOL AND

4c (Code:) (Expenses \$ 294,586. including grants of \$) (Revenue \$ 42,177.) IN ADDITION TO COLLEGE ACCESS PROGRAMMING, THE EMILY K CENTER ENHANCES THE IMPACT OF LOCAL ORGANIZATIONS THROUGH FACILITY PARTNERSHIPS BY SERVING AS A HOME AND RESOURCE FOR NON-PROFITS, SCHOOLS, AND COMMUNITY GROUPS AS THEY CONVENE, LEARN, AND GROW. THIS YEAR, 40 FACILITY PARTNERS RAN PROGRAMS, HOSTED EVENTS, AND HELD MEETINGS AT THE CENTER, SERVING MORE THAN 1,200 STUDENTS AND COMMUNITY MEMBERS IN AN AVERAGE WEEK. THE CENTER PROVIDED SPACE FOR FREE TO OVER 90% OF THESE PARTNERS, RESULTING IN SIGNIFICANT RENTAL SAVINGS FOR THESE ORGANIZATIONS. DUE TO THE COVID-19 OUTBREAK, THE FACILITY WAS TEMPORARILY CLOSED ON MARCH 16, 2020. A STAGED REOPENING BEGAN IN AUGUST 2020.

4d Other program services (Describe on Schedule O.) (Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses 1,970,722.

**THE EMILY KRZYZEWSKI FAMILY LIFE
CENTER, INC.**

Part IV Checklist of Required Schedules

		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	X	
2	Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ?	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i>	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>		X
c	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>		X
e	Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>	X	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>		X
20a	Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>		X

THE EMILY KRZYZEWSKI FAMILY LIFE
CENTER, INC.

Part IV Checklist of Required Schedules (continued)

		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions):		
a	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV		X
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV		X
c	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O	X	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	X	

**THE EMILY KRZYZEWSKI FAMILY LIFE
CENTER, INC.**

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Part V Statements Regarding Other IRS Filings and Tax Compliance *(continued)*

		Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	79	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	X	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?		X
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		X
b	If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		X
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
7	Organizations that may receive deductible contributions under section 170(c).		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	X	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	X	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		X
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d	
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?		
9	Sponsoring organizations maintaining donor advised funds.		
a	Did the sponsoring organization make any taxable distributions under section 4966?		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		
10	Section 501(c)(7) organizations. Enter:		
a	Initiation fees and capital contributions included on Part VIII, line 12	10a	
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b	
11	Section 501(c)(12) organizations. Enter:		
a	Gross income from members or shareholders	11a	
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b	
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b	
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		
a	Is the organization licensed to issue qualified health plans in more than one state? Note: See the instructions for additional information the organization must report on Schedule O.	13a	
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b	
c	Enter the amount of reserves on hand	13c	
14a	Did the organization receive any payments for indoor tanning services during the tax year?		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b	
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N.		X
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.		X

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Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.		
	24		
b	Enter the number of voting members included on line 1a, above, who are independent		
	23		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	X	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		X
6	Did the organization have members or stockholders?		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
a	The governing body?	X	
b	Each committee with authority to act on behalf of the governing body?	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O		X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		
10b			
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	X	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	X	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	X	
12c		X	
13	Did the organization have a written whistleblower policy?	X	
14	Did the organization have a written document retention and destruction policy?	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a	The organization's CEO, Executive Director, or top management official	X	
b	Other officers or key employees of the organization	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		
16b			

Section C. Disclosure

- 17** List the states with which a copy of this Form 990 is required to be filed **▶ NC**
- 18** Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
 Own website Another's website Upon request Other (explain on Schedule O)
- 19** Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20** State the name, address, and telephone number of the person who possesses the organization's books and records **▶**
LAUREN GARDNER - 919-680-0308
904 WEST CHAPEL HILL STREET, DURHAM, NC 27701

THE EMILY KRZYZEWSKI FAMILY LIFE
CENTER, INC.

Form 990 (2019)

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
 - List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
 - List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
 - List all of the organization's **former** directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.
- See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) MICHAEL KRZYZEWSKI CHAIR	3.00	X		X				0.	0.	0.
(2) JAMIE K. SPATOLA VICE-CHAIR	3.00	X		X				0.	0.	0.
(3) BRANDIE FINTECHRE TREASURER	3.00	X		X				0.	0.	0.
(4) BARRY PEA SECRETARY	3.00	X		X				0.	0.	0.
(5) ROBIN BAREFOOT DIRECTOR	3.00	X						0.	0.	0.
(6) MICHELLE BEISCHER DIRECTOR	3.00	X						0.	0.	0.
(7) DOROTHY C. BROWNE DIRECTOR	2.00	X						0.	0.	0.
(8) DANA CORCORAN DIRECTOR	2.00	X						0.	0.	0.
(9) JANE DIMMIG DIRECTOR	2.00	X						0.	0.	0.
(10) DIANE EVIA-LANEVI DIRECTOR	2.00	X						0.	0.	0.
(11) GENEVIA GEE FULBRIGHT DIRECTOR	2.00	X						0.	0.	0.
(12) JAMES FUTRELL DIRECTOR	2.00	X						0.	0.	0.
(13) JAZMIN GARCIA SMITH DIRECTOR	2.00	X						0.	0.	0.
(14) LUIS HERNANDEZ DIRECTOR	2.00	X						0.	0.	0.
(15) E. WAYNE HOLDEN DIRECTOR	2.00	X						0.	0.	0.
(16) SETH JERNIGAN DIRECTOR	2.00	X						0.	0.	0.
(17) DAVID P. KING DIRECTOR	2.00	X						0.	0.	0.

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Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) JOEL MARCUS DIRECTOR	2.00	X						0.	0.	0.
(19) JOSHUA MBANUSI DIRECTOR	2.00	X						0.	0.	0.
(20) RAHUL PAGIDIPATI DIRECTOR	2.00	X						0.	0.	0.
(21) SUSAN SABISTON DIRECTOR	2.00	X						0.	0.	0.
(22) SANYIN SIANG DIRECTOR	2.00	X						0.	0.	0.
(23) NOLAN SMITH DIRECTOR	2.00	X						0.	0.	0.
(24) QUERON SMITH DIRECTOR	2.00	X						0.	0.	0.
(25) TRACEY TEMNE DIRECTOR	2.00	X						0.	0.	0.
(26) JIM TOBIN DIRECTOR	2.00	X						0.	0.	0.
1b Subtotal								0.	0.	0.
c Total from continuation sheets to Part VII, Section A								318,728.	0.	32,924.
d Total (add lines 1b and 1c)								318,728.	0.	32,924.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **3**

	Yes	No
3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual		X
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
NONE		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **0**

SEE PART VII, SECTION A CONTINUATION SHEETS

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THE EMILY KRZYZEWSKI FAMILY LIFE CENTER, INC.

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Form 990

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(27) CHRIS VANHAIGHT DIRECTOR	2.00	X						0.	0.	0.
(28) ADAM EIGENRAUCH EXECUTIVE DIRECTOR	40.00	X		X				114,084.	0.	12,821.
(29) LAUREN GARDNER CHIEF OPERATING OFFICER	40.00			X				102,472.	0.	8,964.
(30) SANDY YORK CHIEF ADVANCEMENT OFFICER	40.00				X			102,172.	0.	11,139.
Total to Part VII, Section A, line 1c								318,728.		32,924.

THE EMILY KRZYZEWSKI FAMILY LIFE
CENTER, INC.

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Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

			(A)	(B)	(C)	(D)	
			Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512 - 514	
Contributions, Gifts, Grants and Other Similar Amounts	1 a	Federated campaigns	1a				
	b	Membership dues	1b				
	c	Fundraising events	1c				
	d	Related organizations	1d				
	e	Government grants (contributions)	1e				
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	4,644,428.			
	g	Noncash contributions included in lines 1a-1f	1g	\$ 66,241.			
	h	Total. Add lines 1a-1f		4,644,428.			
Program Service Revenue	2 a	RENTAL INCOME	Business Code				
			531120	39,431.	39,431.		
	b	BASKETBALL CAMP	621610	1,566.	1,566.		
	c	DRAMA CAMP	711190	1,180.	1,180.		
	d						
	e						
	f	All other program service revenue					
	g	Total. Add lines 2a-2f		42,177.			
Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)		172,745.		172,745.	
	4	Income from investment of tax-exempt bond proceeds					
	5	Royalties					
	6 a	Gross rents	(i) Real	(ii) Personal			
			6a				
			6b				
	c	Rental income or (loss)	6c				
	d	Net rental income or (loss)					
	7 a	Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other			
			7a	3,991,939.			
			7b	3,856,826.			
	c	Gain or (loss)	7c	135,113.			
	d	Net gain or (loss)		135,113.		135,113.	
	8 a	Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18	8a				
	b	Less: direct expenses	8b				
c	Net income or (loss) from fundraising events						
9 a	Gross income from gaming activities. See Part IV, line 19	9a					
b	Less: direct expenses	9b					
c	Net income or (loss) from gaming activities						
10 a	Gross sales of inventory, less returns and allowances	10a					
b	Less: cost of goods sold	10b					
c	Net income or (loss) from sales of inventory						
Miscellaneous Revenue	11 a	SALES TAX REFUND	Business Code	900099	10,810.	10,810.	
	b	CREDIT CARD REBATES	900099	434.		434.	
	c						
	d	All other revenue					
	e	Total. Add lines 11a-11d		11,244.			
12	Total revenue. See instructions		5,005,707.	42,177.	0.	319,102.	

**THE EMILY KRZYZEWSKI FAMILY LIFE
CENTER, INC.**

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Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2 Grants and other assistance to domestic individuals. See Part IV, line 22	11,809.	11,809.		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	260,862.	84,053.	117,405.	59,404.
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	1,241,000.	1,015,573.	26,695.	198,732.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	26,478.	16,817.	3,261.	6,400.
9 Other employee benefits	144,879.	109,924.	9,966.	24,989.
10 Payroll taxes	116,656.	85,137.	9,102.	22,417.
11 Fees for services (nonemployees):				
a Management				
b Legal	202.		202.	
c Accounting	21,725.		21,725.	
d Lobbying				
e Professional fundraising services. See Part IV, line 17	52,805.			52,805.
f Investment management fees	38,191.		38,191.	
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)	99,885.	66,188.	11,558.	22,139.
12 Advertising and promotion				
13 Office expenses	42,881.	19,498.	1,401.	21,982.
14 Information technology	22,444.	21,973.	186.	285.
15 Royalties				
16 Occupancy	153,644.	146,541.	5,184.	1,919.
17 Travel	11,752.	10,872.		880.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings				
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	195,165.	184,796.	7,910.	2,459.
23 Insurance	45,706.	43,102.	2,031.	573.
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a SUPPLIES AND FOOD	123,512.	107,296.	1,804.	14,412.
b PERSONNEL ADMIN	50,221.	47,143.	2,481.	597.
c				
d				
e All other expenses				
25 Total functional expenses. Add lines 1 through 24e	2,659,817.	1,970,722.	259,102.	429,993.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here if following SOP 98-2 (ASC 958-720)

THE EMILY KRZYZEWSKI FAMILY LIFE
CENTER, INC.

Form 990 (2019)

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Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

		(A) Beginning of year		(B) End of year	
Assets	1	Cash - non-interest-bearing	55,219.	1	49,019.
	2	Savings and temporary cash investments	1,335,169.	2	4,876,681.
	3	Pledges and grants receivable, net	3,051,739.	3	4,503,732.
	4	Accounts receivable, net		4	
	5	Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
	7	Notes and loans receivable, net		7	
	8	Inventories for sale or use		8	
	9	Prepaid expenses and deferred charges		9	
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 7,257,927.		
	b	Less: accumulated depreciation	10b 2,740,229.		
			4,316,187.	10c	4,517,698.
	11	Investments - publicly traded securities	8,240,850.	11	5,666,350.
	12	Investments - other securities. See Part IV, line 11		12	
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
15	Other assets. See Part IV, line 11	68,283.	15	67,475.	
16	Total assets. Add lines 1 through 15 (must equal line 33)	17,067,447.	16	19,680,955.	
Liabilities	17	Accounts payable and accrued expenses	97,533.	17	21,912.
	18	Grants payable		18	
	19	Deferred revenue		19	289,193.
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	68,283.	25	67,475.
	26	Total liabilities. Add lines 17 through 25	165,816.	26	378,580.
	Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.			
27		Net assets without donor restrictions	8,929,694.	27	12,486,948.
28		Net assets with donor restrictions	7,971,937.	28	6,815,427.
Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.					
29		Capital stock or trust principal, or current funds		29	
30		Paid-in or capital surplus, or land, building, or equipment fund		30	
31		Retained earnings, endowment, accumulated income, or other funds		31	
32		Total net assets or fund balances	16,901,631.	32	19,302,375.
33	Total liabilities and net assets/fund balances	17,067,447.	33	19,680,955.	

Form 990 (2019)

**THE EMILY KRZYZEWSKI FAMILY LIFE
CENTER, INC.**

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Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	5,005,707.
2	Total expenses (must equal Part IX, column (A), line 25)	2	2,659,817.
3	Revenue less expenses. Subtract line 2 from line 1	3	2,345,890.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	16,901,631.
5	Net unrealized gains (losses) on investments	5	54,854.
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	19,302,375.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		X
2b	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	X	
2c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.	X	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		X
3b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits		

Form 990 (2019)

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization **THE EMILY KRZYZEWSKI FAMILY LIFE CENTER, INC.**

Employer identification number **56-2230469**

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2 A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990 or 990-EZ).)
- 3 A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4 A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state: _____
- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6 A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8 A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9 An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: _____
- 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11 An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
 - a **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
 - b **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
 - c **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
 - d **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
 - e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.

f Enter the number of supported organizations

g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

THE EMILY KRZYZEWSKI FAMILY LIFE

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	1772424.	1768810.	8242737.	4068797.	4311484.	20164252.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	1772424.	1768810.	8242737.	4068797.	4311484.	20164252.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						4177716.
6 Public support. Subtract line 5 from line 4.						15986536.

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
7 Amounts from line 4	1772424.	1768810.	8242737.	4068797.	4311484.	20164252.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	49,424.	57,916.	73,538.	86,912.	172,745.	440,535.
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	3,926.			8,888.	434.	13,248.
11 Total support. Add lines 7 through 10						20618035.
12 Gross receipts from related activities, etc. (see instructions)					12	706,294.
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here ▶ <input type="checkbox"/>						

Section C. Computation of Public Support Percentage

14 Public support percentage for 2019 (line 6, column (f) divided by line 11, column (f))	14	77.54 %
15 Public support percentage from 2018 Schedule A, Part II, line 14	15	80.34 %
16a 33 1/3% support test - 2019. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶ <input checked="" type="checkbox"/>		
b 33 1/3% support test - 2018. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶ <input type="checkbox"/>		
17a 10% -facts-and-circumstances test - 2019. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ▶ <input type="checkbox"/>		
b 10% -facts-and-circumstances test - 2018. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ▶ <input type="checkbox"/>		
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ▶ <input type="checkbox"/>		

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						

14 **First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here

Section C. Computation of Public Support Percentage

15 Public support percentage for 2019 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2018 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2019 (line 10c, column (f), divided by line 13, column (f))	17	%
18 Investment income percentage from 2018 Schedule A, Part III, line 17	18	%

19a **33 1/3% support tests - 2019.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

b **33 1/3% support tests - 2018.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.		
4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.		
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.		
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.		
b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)		

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a	
b A family member of a person described in (a) above?	11b	
c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c	

Section B. Type I Supporting Organizations

	Yes	No
1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1	
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	2	

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1	

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1	
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2	
3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3	

Section E. Type III Functionally Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).		
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.		
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.		
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).		
2 Activities Test. Answer (a) and (b) below.		
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a	
b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b	
3 Parent of Supported Organizations. Answer (a) and (b) below.		
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.	3a	
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b	

THE EMILY KRZYZEWSKI FAMILY LIFE

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 Check here if the organization satisfied the integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3.	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d.	3	
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by .035.	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1.	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3.	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

THE EMILY KRZYZEWSKI FAMILY LIFE

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI). See instructions.	
7 Total annual distributions. Add lines 1 through 6.	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	
9 Distributable amount for 2019 from Section C, line 6	
10 Line 8 amount divided by line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1 Distributable amount for 2019 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2019 (reasonable cause required- explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2019			
a From 2014			
b From 2015			
c From 2016			
d From 2017			
e From 2018			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2019 distributable amount			
i Carryover from 2014 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4 Distributions for 2019 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2019 distributable amount			
c Remainder. Subtract lines 4a and 4b from 4.			
5 Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions.			
6 Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions.			
7 Excess distributions carryover to 2020. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2015			
b Excess from 2016			
c Excess from 2017			
d Excess from 2018			
e Excess from 2019			

THE EMILY KRZYZEWSKI FAMILY LIFE

Schedule A (Form 990 or 990-EZ) 2019 CENTER, INC.

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Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME:

CREDIT CARD REBATES

2015 AMOUNT: \$ 0.

2016 AMOUNT: \$ 0.

2017 AMOUNT: \$ 0.

2018 AMOUNT: \$ 8,888.

2019 AMOUNT: \$ 434.

MISCELLANEOUS REVENUE

2015 AMOUNT: \$ 3,926.

2016 AMOUNT: \$ 0.

2017 AMOUNT: \$ 0.

2018 AMOUNT: \$ 0.

2019 AMOUNT: \$ 0.

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury
Internal Revenue Service

Schedule of Contributors

- ▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.
- ▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2019

Name of the organization <p align="center">THE EMILY KRZYZEWSKI FAMILY LIFE CENTER, INC.</p>	Employer identification number <p align="center">56-2230469</p>
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Organization type (check one):

- | | | |
|--------------------|---|--|
| Filers of: | Section: | |
| Form 990 or 990-EZ | <input checked="" type="checkbox"/> 501(c)(3) (enter number) organization | |
| | <input type="checkbox"/> 4947(a)(1) nonexempt charitable trust not treated as a private foundation | |
| | <input type="checkbox"/> 527 political organization | |
| Form 990-PF | <input type="checkbox"/> 501(c)(3) exempt private foundation | |
| | <input type="checkbox"/> 4947(a)(1) nonexempt charitable trust treated as a private foundation | |
| | <input type="checkbox"/> 501(c)(3) taxable private foundation | |

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

- For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

- For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization THE EMILY KRZYZEWSKI FAMILY LIFE CENTER, INC.	Employer identification number 56-2230469
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Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$ <u>1,500,000.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
2		\$ <u>1,012,500.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
3		\$ <u>100,050.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
4		\$ <u>300,000.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
5		\$ <u>100,000.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
6		\$ <u>100,000.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization THE EMILY KRZYZEWSKI FAMILY LIFE CENTER, INC.	Employer identification number 56-2230469
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Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$ _____	
		\$ _____	
		\$ _____	
		\$ _____	
		\$ _____	
		\$ _____	
		\$ _____	
		\$ _____	

Name of organization THE EMILY KRZYZEWSKI FAMILY LIFE CENTER, INC.	Employer identification number 56-2230469
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Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) ▶ \$ _____
Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

SCHEDULE D (Form 990)

Supplemental Financial Statements

OMB No. 1545-0047

2019 Open to Public Inspection

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization THE EMILY KRZYZEWSKI FAMILY LIFE CENTER, INC. Employer identification number 56-2230469

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

Table with 2 columns: (a) Donor advised funds, (b) Funds and other accounts. Rows include: 1 Total number at end of year, 2 Aggregate value of contributions to (during year), 3 Aggregate value of grants from (during year), 4 Aggregate value at end of year, 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?, 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

Table with 2 columns: Description, Held at the End of the Tax Year. Rows include: 1 Purpose(s) of conservation easements held by the organization (check all that apply), 2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. (2a Total number of conservation easements, 2b Total acreage restricted by conservation easements, 2c Number of conservation easements on a certified historic structure included in (a), 2d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register), 3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year, 4 Number of states where property subject to conservation easement is located, 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?, 6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year, 7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year, 8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?, 9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

Table with 2 columns: Description, Amount. Rows include: 1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. 1b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenue included on Form 990, Part VIII, line 1, (ii) Assets included in Form 990, Part X. 2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items: a Revenue included on Form 990, Part VIII, line 1, b Assets included in Form 990, Part X.

**THE EMILY KRZYZEWSKI FAMILY LIFE
CENTER, INC.**

Schedule D (Form 990) 2019

56-2230469 Page 2

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

- 3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):
- a Public exhibition
 - b Scholarly research
 - c Preservation for future generations
 - d Loan or exchange program
 - e Other _____
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No
- b If "Yes," explain the arrangement in Part XIII and complete the following table:
- | | Amount |
|---------------------------------|--------|
| c Beginning balance | 1c |
| d Additions during the year | 1d |
| e Distributions during the year | 1e |
| f Ending balance | 1f |
- 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No
- b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	4,917,064.	3,515,317.	2,151,664.	1,987,286.	2,030,896.
b Contributions	602,852.	1,250,245.	1,284,787.	20,000.	20,000.
c Net investment earnings, gains, and losses	240,466.	214,151.	141,170.	203,917.	-14,901.
d Grants or scholarships					
e Other expenditures for facilities and programs	66,000.	40,000.	40,000.	40,000.	30,000.
f Administrative expenses	28,558.	22,649.	22,304.	19,539.	18,709.
g End of year balance	5,665,824.	4,917,064.	3,515,317.	2,151,664.	1,987,286.

- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a Board designated or quasi-endowment 26.60 %
 - b Permanent endowment 64.85 %
 - c Term endowment 8.55 %
- The percentages on lines 2a, 2b, and 2c should equal 100%.

- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- | | Yes | No |
|---|--------|----|
| (i) Unrelated organizations | 3a(i) | X |
| (ii) Related organizations | 3a(ii) | X |
| b If "Yes" on line 3a(i), are the related organizations listed as required on Schedule R? | 3b | |

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		184,340.		184,340.
b Buildings				
c Leasehold improvements		5,761,012.	2,134,256.	3,626,756.
d Equipment		639,508.	526,921.	112,587.
e Other		673,067.	79,052.	594,015.
Total. Add lines 1a through 1e. (Column (c) must equal Form 990, Part X, column (B), line 10c.)				4,517,698.

**THE EMILY KRZYZEWSKI FAMILY LIFE
CENTER, INC.**

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) OBLIGATION FOR USE OF BUILDING,	
(3) NET	67,475.
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

THE EMILY KRZYZEWSKI FAMILY LIFE
CENTER, INC.

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1	4,980,450.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
a	Net unrealized gains (losses) on investments	2a	54,854.	
b	Donated services and use of facilities	2b	10,885.	
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	65,739.
3	Subtract line 2e from line 1		3	4,914,711.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	38,191.	
b	Other (Describe in Part XIII.)	4b	52,805.	
c	Add lines 4a and 4b		4c	90,996.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		5	5,005,707.

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1	2,579,706.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities	2a	10,885.	
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	10,885.
3	Subtract line 2e from line 1		3	2,568,821.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	38,191.	
b	Other (Describe in Part XIII.)	4b	52,805.	
c	Add lines 4a and 4b		4c	90,996.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)		5	2,659,817.

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART V, LINE 4:

THE CENTER'S ENDOWMENT CONSISTS OF TWO FUNDS ESTABLISHED FOR THE ONGOING OPERATIONS OF THE CENTER. THE GSK ENDOWMENT SUPPORTS THE PIONEER SCHOLARS PROGRAM AND THE GENERAL ENDOWMENT ACCOUNTS SUPPORT STUDENT-SERVING PROGRAMS AND GENERAL OPERATIONS OF THE CENTER.

PART X, LINE 2:

THE CENTER BELIEVES THAT IT HAS APPROPRIATE SUPPORT FOR ANY TAX POSITION TAKEN, AND AS SUCH, DOES NOT HAVE ANY UNCERTAIN TAX POSITIONS THAT ARE MATERIAL TO THE FINANCIAL STATEMENTS.

PART XI, LINE 4B - OTHER ADJUSTMENTS:

THE EMILY KRZYZEWSKI FAMILY LIFE
CENTER, INC.

Part XIII Supplemental Information *(continued)*

DIRECT FUNDRAISING EXPENSES NETTED WITH REVENUE 52,805.

PART XII, LINE 4B - OTHER ADJUSTMENTS:

DIRECT FUNDRAISING EXPENSES NETTED WITH REVENUE 52,805.

SCHEDULE G
(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

OMB No. 1545-0047

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

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Department of the Treasury
Internal Revenue Service

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization **THE EMILY KRZYZEWSKI FAMILY LIFE CENTER, INC.** Employer identification number **56-2230469**

Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.

- a Mail solicitations
- b Internet and email solicitations
- c Phone solicitations
- d In-person solicitations
- e Solicitation of non-government grants
- f Solicitation of government grants
- g Special fundraising events

2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? Yes No

b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
MOSS + ROSS - 4102 WESTFIELD DR., DURHAM, NC 27705	STRATEGIC CAMPAIGN COUNSEL AND SUPPORT		X	0.	52,805.	-52,805.
Total					52,805.	-52,805.

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

NC

THE EMILY KRZYZEWSKI FAMILY LIFE

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
		(event type)	(event type)	(total number)	(add col. (a) through col. (c))
Revenue	1	Gross receipts			
	2	Less: Contributions			
	3	Gross income (line 1 minus line 2)			
Direct Expenses	4	Cash prizes			
	5	Noncash prizes			
	6	Rent/facility costs			
	7	Food and beverages			
	8	Entertainment			
	9	Other direct expenses			
	10	Direct expense summary. Add lines 4 through 9 in column (d)			
11	Net income summary. Subtract line 10 from line 3, column (d)				

Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
		1	Gross revenue		
Direct Expenses	2	Cash prizes			
	3	Noncash prizes			
	4	Rent/facility costs			
	5	Other direct expenses			
6	Volunteer labor	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	
7	Direct expense summary. Add lines 2 through 5 in column (d)				
8	Net gaming income summary. Subtract line 7 from line 1, column (d)				

9 Enter the state(s) in which the organization conducts gaming activities: _____

a Is the organization licensed to conduct gaming activities in each of these states? Yes No

b If "No," explain: _____

10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? Yes No

b If "Yes," explain: _____

THE EMILY KRZYZEWSKI FAMILY LIFE

11 Does the organization conduct gaming activities with nonmembers? Yes No

12 Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming? Yes No

13 Indicate the percentage of gaming activity conducted in:
a The organization's facility 13a %
b An outside facility 13b %

14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:
Name
Address

15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? Yes No

b If "Yes," enter the amount of gaming revenue received by the organization \$ and the amount of gaming revenue retained by the third party \$

c If "Yes," enter name and address of the third party:
Name
Address

16 Gaming manager information:
Name
Gaming manager compensation \$
Description of services provided
Director/officer Employee Independent contractor

17 Mandatory distributions:
a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? Yes No
b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year \$

Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.

SCHEDULE I
(Form 990)

Department of the Treasury
Internal Revenue Service

**Grants and Other Assistance to Organizations,
Governments, and Individuals in the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2019

Open to Public
Inspection

Name of the organization

**THE EMILY KRZYZEWSKI FAMILY LIFE
CENTER, INC.**

Employer identification number
56-2230469

Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Yes No

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

3 Enter total number of other organizations listed in the line 1 table

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

THE EMILY KRZYZEWSKI FAMILY LIFE CENTER, INC.

56-2230469

Schedule J (Form 990) (2019)

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
EMERGENCY FUND	24	6,143.	0.		
GAP FUND	6	5,666.	0.		

Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

PART I, LINE 2:

THE EMILY K CENTER OFFERS AN "EMERGENCY FUND" TO ASSIST FAMILIES WHO ARE FACING SHORT-TERM FINANCIAL HARDSHIP AS WELL AS COLLEGE "GAP FUND" FOR COLLEGE STUDENTS WITH UNMET FINANCIAL AID NEEDS. ALL PAYMENTS ARE MADE DIRECTLY TO THE VENDOR WITH A RECEIPT OF PAYMENT SO THAT NO ADDITIONAL MONITORING IS REQUIRED. EMERGENCY FUNDS ARE SMALL, ONE-TIME PAYMENTS AVAILABLE ON A LIMITED BASIS TO HELP FAMILIES PAY UTILITY BILLS, HOUSING EXPENSES, AND MEET OTHER CRITICAL NEEDS THAT DIRECTLY IMPACT THE STUDENT'S EDUCATIONAL SUCCESS AND WOULD GO UNMET OTHERWISE. TO QUALIFY, STUDENTS

Part IV Supplemental Information

MUST BE IN GOOD STANDING IN THE PROGRAM IN WHICH THEY ARE ENROLLED FOR AT
LEAST ONE SEMESTER AND FAMILIES MUST BE ABLE TO PROVIDE DOCUMENTATION OF
THE FINANCIAL HARDSHIP. GAP FUNDS ARE SMALL PAYMENTS AVAILABLE TO ENROLLED
COLLEGE STUDENTS TO MEET TUITION, ROOM, BOARD OR BOOK FEES THAT ARE NOT
COVERED BY FINANCIAL AID. ALL EMERGENCY FUNDS AND GAP FUNDING REQUIRE
APPROVAL BY MULTIPLE STAFF THROUGH A STANDARDIZED PROCESS.

**SCHEDULE M
(Form 990)**

Noncash Contributions

OMB No. 1545-0047

2019

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

- ▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
- ▶ Attach to Form 990.
- ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization **THE EMILY KRZYZEWSKI FAMILY LIFE CENTER, INC.** Employer identification number **56-2230469**

Part I		Types of Property			
	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts	
1	Art - Works of art				
2	Art - Historical treasures				
3	Art - Fractional interests				
4	Books and publications				
5	Clothing and household goods	X	11,000	FMV	
6	Cars and other vehicles				
7	Boats and planes				
8	Intellectual property				
9	Securities - Publicly traded	X	2	31,620	FMV
10	Securities - Closely held stock				
11	Securities - Partnership, LLC, or trust interests				
12	Securities - Miscellaneous				
13	Qualified conservation contribution - Historic structures				
14	Qualified conservation contribution - Other				
15	Real estate - Residential				
16	Real estate - Commercial				
17	Real estate - Other				
18	Collectibles				
19	Food inventory				
20	Drugs and medical supplies				
21	Taxidermy				
22	Historical artifacts				
23	Scientific specimens				
24	Archeological artifacts				
25	Other ▶ (<u>FOOD</u>)	X	2	17,805	FMV
26	Other ▶ (<u>SUPPLIES</u>)	X	3	3,816	FMV
27	Other ▶ (<u>FURNITURE</u>)	X	1	2,000	FMV
28	Other ▶ ()				
29	Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement				29
30a	During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?				Yes No
	b If "Yes," describe the arrangement in Part II.				
31	Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?				X
32a	Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?				X
	b If "Yes," describe in Part II.				
33	If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.				

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2019

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2019
Open to Public
Inspection

Name of the organization

THE EMILY KRZYZEWSKI FAMILY LIFE
CENTER, INC.

Employer identification number

56-2230469

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

THROUGH ITS K TO COLLEGE PROGRAMS WHILE ALSO OFFERING COLLEGE
INFORMATION AND ADVISING SUPPORT TO ANY LOCAL HIGH SCHOOL STUDENT
THROUGH THE GAME PLAN: COLLEGE PROGRAM. THROUGH BROADER FACILITY
PARTNERSHIPS, THOUSANDS OF ADDITIONAL STUDENTS AND COMMUNITY MEMBERS
USE THE CENTER AS A PLACE TO CONVENE, LEARN, AND GROW.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

K TO COLLEGE PROGRAMS ARE:

THE PIONEER SCHOLARS PROGRAM ENSURES THAT OUR ELEMENTARY AND MIDDLE
SCHOOL STUDENTS ARE BUILDING THEIR ACADEMIC AND PERSONAL LEADERSHIP
SKILLS, ACHIEVING IN SCHOOL, AND LAYING THE FOUNDATION FOR FUTURE
COLLEGE SUCCESS. DURING THE 2019-20 ACADEMIC YEAR, PRIOR TO THE
COVID-19 PANDEMIC, THE PIONEER SCHOLARS PROGRAM OPERATED FIVE DAYS PER
WEEK FOR AN AVERAGE OF 7.5 HOURS PER WEEK. PRE-COVID, OUR 88 PIONEER
SCHOLARS STUDENTS IN GRADES 1-8 DEMONSTRATED AN AVERAGE DAILY
ATTENDANCE RATE OF 94%. AS A RESULT OF THE COVID-19 PANDEMIC, THE
PROGRAM SHIFTED TO A FOUR DAY PER WEEK MODEL WITH AN AVERAGE OF 6 HOURS
OF PROGRAMMING PER WEEK, AND ATTENDANCE WAS MADE OPTIONAL BUT HIGHLY
ENCOURAGED IN ORDER TO ACCOMMODATE THE NEW DEMANDS FAMILIES FACED IN
TERMS OF BALANCING NEW WORK, HOME-BASED LEARNING AND CHILD CARE
RESPONSIBILITIES. IN AN EFFORT TO STEM THE LEARNING LOSS THAT CAN OCCUR
DURING SUMMER BREAKS, THE PIONEER SCHOLARS PROGRAM ALSO PROVIDES A
SUMMER SCHOLARS PROGRAM, WHICH IS TYPICALLY DELIVERED AS A THREE WEEK
PROGRAM BUT WAS REDUCED TO A TWO WEEK VIRTUAL PROGRAM THIS SUMMER. THE

Name of the organization	THE EMILY KRZYZEWSKI FAMILY LIFE CENTER, INC.	Employer identification number	56-2230469
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PROGRAM RAN SIX HOURS PER DAY OVER TWO WEEKS. FIFTY-NINE STUDENTS ATTENDED SUMMER SCHOLARS AND COMPLETED A TOTAL OF 60 HOURS EACH OF PROJECT-BASED ACADEMIC ENRICHMENT AND SKILL-BUILDING DESIGNED TO ENSURE THEIR READINESS FOR THE YEAR AHEAD, AS WELL AS CULTURALLY ENRICHING ACTIVITIES AND SOCIOEMOTIONAL SKILL BUILDING TO ENHANCE THEIR ABILITY TO COPE WITH THE SIGNIFICANT ENVIRONMENTAL STRESSORS THAT MARKED THE 2019-20 ACADEMIC YEAR. IN ADDITION TO PROVIDING CORE PROGRAM SERVICES, PIONEER SCHOLARS STAFF ALSO ENSURED FAMILIES RECEIVED THE MOST UP TO DATE INFORMATION ABOUT COMMUNITY RESOURCES VITAL TO FAMILY BASIC NEEDS AND WELL-BEING, AND ALSO PROVIDED TECHNICAL SUPPORT TO SCHOLARS AND FAMILIES IN NEED OF ASSISTANCE NAVIGATING TECHNOLOGICAL BARRIERS TO EFFECTIVE ENGAGEMENT IN REMOTE LEARNING.

THE SCHOLARS TO COLLEGE PROGRAM IS DESIGNED TO ASSIST HIGH SCHOOL STUDENTS WHO FACE THE MOST PRONOUNCED BARRIERS TO HIGHER EDUCATION TO SUCCEED ACADEMICALLY AND PERSONALLY, BECOMING GRADUATING SENIORS WHO ARE SCHOLARSHIP-ELIGIBLE AND COLLEGE-READY. THIS YEAR, OUR 123 SCHOLARS TO COLLEGE HIGH SCHOOL STUDENTS PARTICIPATED IN AN AVERAGE OF 5.5 HOURS OF WEEKLY CURRICULUM-BASED INSTRUCTION, INDIVIDUALIZED ACADEMIC COACHING AND COLLEGE ADVISING, 1:1 TUTORING, STANDARDIZED TEST PREPARATION, LEADERSHIP DEVELOPMENT AND CULTURAL ENRICHMENT ACTIVITIES AT THE CENTER. WHILE THE COVID-19 PANDEMIC FORCED THIS PROGRAM TO SHIFT TO VIRTUAL PROGRAM DELIVERY, THE NUMBER OF SERVICE HOURS DID NOT CHANGE, AND THERE WAS NO SIGNIFICANT CHANGE TO STUDENTS' PROGRAM ATTENDANCE. STUDENTS IN THE SCHOLARS TO COLLEGE PROGRAM ALSO ATTEND SUMMER PROGRAMMING DESIGNED TO ENSURE THEY CONTINUE TO BUILD LEADERSHIP SKILLS AND PLAN FOR THE MAJOR COLLEGE ACCESS TASKS FOR THE YEAR AHEAD. THIS YEAR, STUDENTS ATTENDED A ONE OR TWO WEEK VIRTUAL "BOOT CAMP"

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(DEPENDING ON THEIR GRADE) TOTALING AN AVERAGE OF 16.25 HOURS OF DIRECT INSTRUCTION. IN ADDITION TO PROVIDING CORE PROGRAM SERVICES, SCHOLARS TO COLLEGE STAFF ALSO ENSURED FAMILIES RECEIVED THE MOST UP TO DATE INFORMATION ABOUT COMMUNITY RESOURCES VITAL TO FAMILY BASIC NEEDS AND WELL-BEING, PROVIDED LOANER COMPUTER DEVICES TO STUDENTS WITHOUT LAPTOPS AND INTERNET CONNECTIVITY, AND PROVIDED TECHNICAL SUPPORT TO SCHOLARS AND FAMILIES IN NEED OF ASSISTANCE NAVIGATING TECHNOLOGICAL BARRIERS TO EFFECTIVE ENGAGEMENT IN REMOTE LEARNING.

THE SCHOLARS ON CAMPUS PROGRAM ENSURES THAT STUDENTS WHO COMPLETE THE SCHOLARS TO COLLEGE PROGRAM AND OPT TO CONTINUE IN OUR COLLEGE COMPLETION PROGRAM SUCCESSFULLY TRANSITION TO AND COMPLETE HIGHER EDUCATION BY SUPPORTING THEIR DEVELOPMENT IN THE AREAS OF ACADEMIC AND CAMPUS ENGAGEMENT, CAREER PLANNING, AND FINANCIAL RESPONSIBILITY THROUGH AN INTRUSIVE ADVISING AND SUPPORT MODEL. THE 2019-20 ACADEMIC YEAR MARKED AN IMPORTANT EXPANSION OF THIS PROGRAM FROM A TWO-YEAR COLLEGE SUPPORT PROGRAM TO A FOUR-YEAR COLLEGE COMPLETION PROGRAM, THUS SIGNIFICANTLY INCREASING THE PROGRAM'S ENROLLMENT AND OPERATIONS. THIS YEAR, 89 SCHOLARS ON CAMPUS STUDENTS PARTICIPATED IN CAPACITY-BUILDING WORKSHOPS, INDIVIDUALIZED ADVISING AND COACHING, 1:1 CAMPUS VISITS, AND A PRE-COLLEGE TRANSITION RETREAT. BECAUSE THE SCHOLARS ON CAMPUS PROGRAM TYPICALLY EMPLOYS A NUMBER OF VIRTUAL AND TECHNOLOGY-BASED METHODOLOGIES TO PROVIDE SUPPORT TO STUDENTS, COVID-19 DID NOT SIGNIFICANTLY IMPACT THE SERVICE DELIVERY MODEL. HOWEVER, THE FOCUS ON PROVIDING SUPPORT TO ENSURE STUDENTS' ABILITY TO SUCCESSFULLY RETURN HOME AFTER CAMPUS CLOSURES AND TO ACCESS THE REQUISITE TECHNOLOGY TO CONTINUE ENGAGING IN THEIR LEARNING WAS MORE PRONOUNCED.

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STUDENT PROGRESS IS EVALUATED ACROSS ALL THREE OF THE ABOVE REFERENCED PROGRAMS USING BOTH QUALITATIVE AND QUANTITATIVE ASSESSMENT METHODOLOGIES DESIGNED TO DETERMINE HOW WELL WE ARE MEETING OUR SUCCESS GOALS AS WELL AS TO ASSESS OUR STUDENTS' AND FAMILIES' EXPERIENCES WITHIN OUR PROGRAMS. AS A RESULT OF THE TIMING OF THE COVID-19 PANDEMIC, UNFORTUNATELY, MANY OF THE CRITICAL DATA POINTS USED TO ASSESS ANNUAL OUTCOMES WERE NOT AVAILABLE FOR ANALYSIS THIS YEAR. REPRESENTATIVE RESULTS FROM THE 2019-20 ACADEMIC YEAR INCLUDE THE FOLLOWING HIGHLIGHTS. 81% OF STUDENTS IN PIONEER SCHOLARS STUDENTS WERE MEETING OR EXCEEDING ACADEMIC BENCHMARKS FOR THE PROGRAM, AS MEASURED BY OBTAINING GRADES OF B OR HIGHER IN SCHOOL AS OF THE END OF THE FIRST SEMESTER. 100% OF PARENTS IN THE PIONEER SCHOLARS PROGRAM FEEL THAT THE PROGRAM HELPS THEIR STUDENTS BUILD THEIR ACADEMIC AND LEADERSHIP SKILLS AND REPORT THAT THE PROGRAM INCREASES THEIR CONFIDENCE THAT THEIR STUDENT WILL ATTEND COLLEGE. OUR HIGH SCHOOL STUDENTS IN THE SCHOLARS TO COLLEGE PROGRAM DEMONSTRATED COLLEGE READINESS LEVELS THAT FAR EXCEEDED THEIR PEERS ON A NATIONAL LEVEL IN BOTH ENGLISH (85% VS. 59%) AND MATH (85% VS. 39%). OUR 30 GRADUATING SENIORS IN THE SCHOLARS TO COLLEGE CLASS OF 2020 EARNED 150 ACCEPTANCES TO 56 COLLEGES. LASTLY, 100% OF FIRST YEAR COLLEGE STUDENTS IN SCHOLARS ON CAMPUS ENROLLED ON TIME AS FULL TIME STUDENTS DURING THE FALL SEMESTER, AND PERSISTED FROM SEMESTER 1 TO SEMESTER 2, AND WE CELEBRATED THE COLLEGE COMPLETION MILESTONE FOR EIGHT COLLEGE SENIORS IN MAY 2020.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:
COMMUNITY BASED COLLEGE ACCESS WORKSHOPS, OUR PROGRAM PROVIDES STUDENTS WITH ALL OF THE INFORMATION, TOOLS AND RESOURCES THEY NEED TO IDENTIFY THEIR BEST-FIT POSTSECONDARY OPTION AND TO FOLLOW THROUGH ON COMPLETING

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THE APPLICATION PROCESS AND ENROLLMENT PROCESS. ADDITIONALLY, THE PROGRAM PROVIDES STUDENTS WITH OPPORTUNITIES TO MEET WITH COLLEGE ADMISSIONS REPRESENTATIVES AND CULTIVATES SPECIALIZED SERVICES FOR MEMBERS OF OUR TARGET POPULATION, SUCH AS STANDARDIZED TEST PREPARATION AND SUMMER INTENSIVE WORKSHOPS.

THIS YEAR, GAME PLAN: COLLEGE SERVED 1,758 STUDENTS ACROSS ALL 13 HIGH SCHOOLS IN DURHAM, REFLECTING SERVICE THROUGH WORKSHOPS TO 1,267 STUDENTS AND 1:1 ADVISING TO 391 STUDENTS. ADVISING SERVES AS A CRITICAL SUPPORT IN HELPING STUDENTS TO RESOLVE THE ISSUES NECESSARY TO SUCCESSFULLY COMPLETE THEIR COLLEGE/POSTSECONDARY APPLICATION PROCESSES. GAME PLAN: COLLEGE ALSO CONVENED THE DISTRICT'S COUNSELORS FOR BOTH AN APPRECIATION EVENT AND TO CONDUCT AN INFORMAL NEEDS ASSESSMENT TO IDENTIFY EXISTING GAPS THAT THE CENTER CAN CONTINUE TO STRIVE TO MEET IN SERVING THE COMMUNITY'S EDUCATIONAL NEEDS. GAME PLAN: COLLEGE SHIFTED ITS SERVICE DELIVERY FROM IN-PERSON TO VIRTUAL AS A RESULT OF THE COVID-19 PANDEMIC. DURING THIS PHASE, THE PROGRAM WAS ABLE TO PROVIDE 54 VIRTUAL COLLEGE INFORMATION SESSIONS AND 18 COLLEGE ACCESS WORKSHOPS, AS WELL AS CONTINUING ITS INDIVIDUALIZED ADVISING SERVICES. THE PROGRAM ALSO HOSTED A SUMMER INTENSIVE WORKSHOP THROUGH WHICH 23 STUDENTS FROM OUR TARGET POPULATION PARTICIPATED IN A TWO-WEEK PROGRAM DESIGNED TO GIVE HELP THEM GET A SOLID START TO THEIR COLLEGE AND FINANCIAL AID PROCESS FOR THE YEAR AHEAD.

FORM 990, PART VI, SECTION A, LINE 2:

TWO INDIVIDUALS ARE RELATED THROUGH A FAMILY RELATIONSHIP. MIKE KRZYZEWSKI, CHAIR OF THE BOARD, IS THE FATHER OF JAMIE K. SPATOLA, VICE CHAIR AND BOARD MEMBER.

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FORM 990, PART VI, SECTION B, LINE 11B:

WHEN THE COMPLETED DRAFT OF THE FORM 990 IS RECEIVED FROM THE ORGANIZATION'S CPA FIRM, IT IS REVIEWED BY THE FINANCE COMMITTEE. FOLLOWING ANY RECOMMENDED CHANGES TO THE DRAFT, THE FORM 990 IS THEN SENT TO ALL BOARD MEMBERS, REVIEWED AT A BOARD MEETING, AND APPROVED BY A VOTE OF THE BOARD OF DIRECTORS. ONCE APPROVED, THE FORM 990 IS SIGNED BY AN OFFICER AND FILED WITH THE IRS IN A TIMELY MANNER.

FORM 990, PART VI, SECTION B, LINE 12C:

BOARD MEMBERS, AS WELL AS COMMITTEE MEMBERS AND EMPLOYEES WITH DECISION-MAKING POWER, ARE ASKED TO ANNUALLY REVIEW AND SIGN THE CONFLICT OF INTEREST POLICY. THE ACKNOWLEDGEMENT AND DISCLOSURE FORM REQUIRES THE INDIVIDUAL COMPLETING IT TO LIST ANY CURRENT ACTUAL OR POTENTIAL CONFLICTS OF INTEREST. IN ADDITION, THE COO REVIEWS ON AN ONGOING BASIS THE ORGANIZATION'S VARIOUS VENDOR OR CONTRACTOR RELATIONSHIPS FOR POSSIBLE RELATED PARTY TRANSACTIONS.

FORM 990, PART VI, SECTION B, LINE 15:

THE EXECUTIVE COMMITTEE CONDUCTS AN ANNUAL PERFORMANCE EVALUATION OF THE EXECUTIVE DIRECTOR AND, AFTER REVIEWING COMPARABLE COMPENSATION DATA AND THE EXECUTIVE DIRECTOR'S PERFORMANCE, RECOMMENDS PERFORMANCE-BASED COMPENSATION INCREASES TO THE BOARD OF DIRECTORS FOR ITS REVIEW AND APPROVAL. THIS MAY, THE EXECUTIVE COMMITTEE REVIEWED COMPARABLE SALARY AND BENEFITS DATA FOR EXECUTIVE DIRECTOR COMPENSATION AT COMPARABLE NORTH CAROLINA NONPROFITS FROM THE 2018 NC NONPROFITS SALARY & BENEFITS REPORT. COMPARABILITY IN THIS REPORT WAS DETERMINED BY MATCHING THE ORGANIZATIONAL FIELD OF WORK, JOB DESCRIPTION, GEOGRAPHIC REGION, AND BUDGET SIZE THAT

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MOST CLOSELY MATCHES THE EMILY K CENTER AND ITS EXECUTIVE DIRECTOR. THIS MAY, THE FULL BOARD OF DIRECTORS (ABSENT THE EXECUTIVE DIRECTOR) APPROVED THE SALARY AND BENEFITS PACKAGE THAT THE EXECUTIVE COMMITTEE RECOMMENDED FOR THE EXECUTIVE DIRECTOR. DUE TO BUDGET CONSTRAINTS CAUSED BY COVID-19, THE LEADERSHIP TEAM DID NOT RECEIVE SALARY INCREASES IN MAY 2020.

OTHER KEY EXECUTIVE POSITIONS - THE EXECUTIVE DIRECTOR RESEARCHES SALARY DATA FOR KEY LEADERSHIP POSITIONS IN COMPARABLE ORGANIZATIONS AND SYSTEMS WITHIN THE BROADER LOCAL AND STATE COMMUNITY. RESOURCES FROM THE NC CENTER OF NONPROFITS SALARY SURVEY, AS WELL AS DISCUSSIONS WITH OTHER LOCAL ORGANIZATIONS, ARE USED TO ESTABLISH COMPARABLE SALARY DATA MATCHING THE ORGANIZATION BUDGET SIZE AND JOB RESPONSIBILITIES AS DESCRIBED IN THE JOB DESCRIPTION. FOLLOWING THE ANNUAL EMPLOYEE PERFORMANCE REVIEW PROCESS, PERFORMANCE-BASED SALARY ADJUSTMENTS ARE PROPOSED FOR ELIGIBLE EMPLOYEES AND BUDGETED FOR ACCORDINGLY. THE EXECUTIVE COMMITTEE REVIEWS TOTAL PROPOSED SALARY INCREASES FOR ALL SALARY LINES, AND THE FULL BOARD ULTIMATELY APPROVES TOTAL SALARY EXPENSES AS PART OF THE BUDGET APPROVAL PROCESS. DUE TO BUDGET CONSTRAINTS CAUSED BY COVID-19, THE LEADERSHIP TEAM DID NOT RECEIVE SALARY INCREASES IN MAY 2020.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION HAS COPIES OF ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND AUDITED FINANCIAL STATEMENTS AVAILABLE IN ITS ADMINISTRATIVE OFFICE AND ARE AVAILABLE UPON REQUEST. THE 2017 AND 2018 FORM 990 ARE AVAILABLE AT WWW.EMILYK.ORG.

